





Fiscal Year 2026 Energy Northwest Budget Summary



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Summary

This document provides a summary of budgets for all Energy Northwest business units and is intended for informational purposes only.

Overview of Business Units

Energy Northwest operates seven business units under various contractual agreements and Board Resolutions:

- 1. Columbia Generating Station
- 2. Project 1
- 3. Project 3
- 4. Packwood Lake Hydroelectric Project
- 5. Business Development Fund
- 6. Nine Canyon Wind Project
- 7. New Nuclear LLC

Additionally, Energy Northwest manages an Internal Service Fund, known as the General Business Unit, which functions as an agency clearing account. This fund allocates and disburses agency-wide costs across all business units, covering:

- Employee benefits, including incentive payments.
- Corporate programs such as IT, HR, Finance, and other administrative expenses.

This structured approach ensures efficient financial management while supporting Energy Northwest's commitment to reliable, sustainable, and cost-effective energy solutions.

The Fiscal Year 2026 Budget Summary is presented on a cost basis and includes a cost-to-cash reconciliation illustrating the conversion of cost data to a cash basis. A comparison is made between the FY 2026 budget and the original budget issued for FY 2025.

Table 1
Statement of Funding Requirements
(Dollars in Thousands)

Funding Requirements		FY 2026 Budget		Original FY 2025 Budget		Change
Columbia (1)	\$	892,559	\$	838,149	\$	54,410
Packwood (2)	·	3,870	·	3,596	·	274
Nine Canyon Wind Project (3)		14,668		13,572		1,096
Project 1 (4)		42,706		45,581		(2,875)
Project 3 (5)		46,891		47,557		(666)
Business Development Fund (6)		44,216		33,301		10,915
New Nuclear LLC (7)	_	196,133		140,690		55,443
Total Funding Requirements	\$ 1	1,241,043	\$	1,122,446	\$	118,597
Funding Sources		FY 2026 Budget		Original FY 2025 Budget		Change
Net Billing Revenues/Direct Pay	\$	610,888	\$	655,660	\$	(44,772)
Note/Line of Credit Draws		75,578		-		75,578
Bond Proceeds (Capital)		200,519		236,708		(36,189)
Excess Capital Funds ISFSI from FY2026		2,327		20,000		(17,673)
Bond Proceeds (Interest/Line of Credit)		75,578		-		75,578
Revenues		261,298		184,548		76,750
Capital Reimbursement		115		3,147		(3,032)
Working Capital/Receipts from Participants		(810)		7,283		(8,093)
		` ,				
Bonneville Direct Funding Decommissioning		15,550		15,100		450

⁽¹⁾ See Table 8 on Page 13 of Columbia's Budget Documents.

⁽²⁾ See Table 5 on Page 11 of Packwood's Budget Documents.

⁽³⁾ See Table 4 on Page 11 of Nine Canyon's Budget Documents.

⁽⁴⁾ See Table 5 on Page 9 of Project 1's Budget Documents.

⁽⁵⁾ See Table 4 on Page 9 of Project 3's Budget Documents.

⁽⁶⁾ See Table 5 on Page 9 of Business Development's Budget Documents.

⁽⁷⁾ See Table 3 on Page 8 of Energy Northwest New Nuclear LLC

Table 2
Operating & Capital Costs

(Dollars in Thousands)

		Original	
	FY 2026	FY 2025	
Operating Costs	 Budget	 Budget	 Change
Columbia (1)	\$ 594,471	\$ 628,233	\$ (33,762)
Packwood (2)	3,321	3,373	(52)
Nine Canyon Wind Project (3)	12,222	11,723	499
Project 1 (4)	26,339	25,705	634
Project 3 (5)	28,758	29,429	(671)
Business Development Fund (6)	44,927	30,247	14,680
New Nuclear LLC (8)	 196,133	 140,690	 55,443
Total Operating Costs	\$ 906,171	\$ 869,400	\$ 36,771

		Original	
	FY 2026	FY 2025	
Capital Costs	Budget	 Budget	Change
Columbia (1)	\$ 263,653	\$ 253,856	\$ 9,797
Packwood (2)	898	580	318
Business Development Fund (7)	 682	 4,106	(3,424)
Total Capital Costs	\$ 265,233	\$ 258,542	\$ 6,691

- (1) See Table 3 on Page 7 of Columbia's Budget Document.
- (2) See Table 1 on Page 5 of Packwood's Budget Document.
- (3) See Table 1 on Page 6 of Nine Canyon's Budget Document.
- (4) See Table 1 on Page 4 of Project 1's Budget Document.
- (5) See Table 1 on Page 4 of Project 3's Budget Document.
- (6) See Table 1 on Page 5 of Business Development's Budget Document.
- (7) See Table 3 on Page 7 of Business Development's Budget Document.
- (8) See Table 1 on Page 6 of Energy Norhtwest New Nuclear LLC

Table 3
Summary of Full Time Equivalent Positions by Business Unit (1), (2)

	FY 2026	Original FY 2025	
Business Unit	Budget	Budget	<u>Change</u>
Columbia	1,082	1,047	35
Packwood	4	4	-
Nine Canyon Wind Project	12	12	-
Project 1	6	5	1
Project 3	1	1	-
Business Development Fund	112	74	38
Total Full Time Equivalent Positions	1,217	1,143	74

⁽¹⁾ Includes Full Time Equivalent (FTE) positions for transition of new employees taking positions of retiring employees.

⁽²⁾ Corporate Programs (A&G) FTE positions of 177 in FY 2026 and 162 in FY 2025 have been allocated and are included in the business units above.

(End of Budget Summary)

Fiscal Year 2026 Columbia Generating Station Annual Operating Budget



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Summary

Energy Northwest's Columbia Generating Station (Columbia) is a 1,174-megawatt boiling water nuclear power station, utilizing a General Electric nuclear steam supply system. The facility is located on the Department of Energy's Hanford Reservation near Richland, Washington, and began commercial operation in December 1984.

The Fiscal Year (FY) 2026 Annual Operating Budget has been prepared in accordance with Board of Directors' Resolution No. 2205, the Project Agreement, and the Net Billing Agreements. It includes all capitalized and non-capitalized costs associated with the project, along with all funding requirements.

Fiscal Year 2026 Budget Summary

- Total expense and capital is estimated to be \$858,124,000 (Table 3).
- Total funding requirements: \$892,559,000 (Table 8).
- Total direct pay requirements for FY 2026: \$523,007,000 (Table 8).

Funding & Direct Pay Agreements

- Bonneville Power Administration (BPA) will directly pay the funding requirements on a monthly basis under the provisions of the Direct Pay Agreements.
- This eliminates net billing requirements, meaning statements normally sent to participants will reflect a zero balance under the Net Billing Agreements.
- The Net Billing Agreements remain in effect, but direct cash payments from BPA offset participant payment obligations.
- Under the Direct Pay Agreements, Energy Northwest retains the authority to bill each participant for its share of project costs if BPA fails to make a required payment.
- FY 2026 Capital Costs will be funded by bond proceeds and are not included in the direct pay requirements.

The FY 2026 Annual Operating Budget is presented on a cost basis and includes a cost-to-cash reconciliation illustrating the conversion of cost data to a cash basis. A comparison is made between the FY 2026 budget and the original budget issued for FY 2025.

Key Assumptions/Qualifications

- Estimated generation for Columbia is 9,700 GWh.
- The Cost of Power (CoP) for Production is \$34.20.
- Risk reserves total \$27 million.
- Unknown NRC mandates, insurance liabilities, workers compensation claims, or Inflation Reduction Act are excluded from the budget.
- Nuclear fuel assumptions are detailed in the Columbia Fuel Plan Section.
- All FY 2026 capital expenses are expected to be funded through:
 - o Proceeds from the 2025A/B transaction, or
 - Cash reserves from Independent Spent Fuel Storage Installation Facility settlements with the Department of Energy.
- In FY 2019, Energy Northwest implemented Governmental Accounting Standards Board (GASB) Statement No. 83 Certain Asset Retirement Obligations. GASB 83 requires a current estimate of the retirement obligation and a revised accounting approach for recognizing the liability. The primary change is that the full liability for the retirement obligation must be recorded at its current estimated value in today's dollars. The offset to the liability is a deferred outflow, which is amortized over the remaining life of the asset. A straight-line charge for decommissioning is recognized annually until the asset reaches the end of its useful life. At the time of decommissioning, the liability is reduced based on actual expenditures incurred each period until the asset is fully retired.
- As of FY 2025, the estimated Asset Retirement Obligation liability for Columbia and ISFSI are \$1,906.5 million & \$25.7 million respectively. Decommissioning funding is maintained by BPA.

Table 1
Memorandum of Agreement (MOA) (1)
(Dollars in Thousands)

<u>Description</u>		FY 2026 Budget		Original FY 2025 Budget		Change
Baseline Allocations O&M Expense Projects Risk Reserve	\$	150,558 107,955 9,277 9,249	\$	173,616 98,521 51,514 3,499	\$	(23,058) 9,434 (42,237) 5,750
Operations & Maintenance Total	\$	277,039	\$	327,150	\$	(50,111)
Capital Projects EPU Allocations Capital Risk Reserve Capital Total	\$ \$	128,321 75,578 42,003 17,751 263,653	\$ \$	172,652 12,049 41,425 27,730 253,856	\$ \$	(44,331) 63,529 578 (9,979) 9,797
Nuclear Fuel Related Costs	\$	54,738	\$	44,756	\$	9,982
Fuel Total	\$	54,738	\$	44,756	\$	9,982
Total Net Generation (GWh)	\$	595,430 9,700	\$	625,762 8,154	\$	(30,332) 1,546
Generation Cost of Power (\$/MWh)	\$	61.38	\$	76.74	\$	(15.36)
Production Cost of Power (\$/MWh)	\$	34.20	\$	45.61	\$	(11.41)

⁽¹⁾ Columbia costs as defined by the Memorandum of Agreement between Energy Northwest and BPA. This measure includes operations and maintenance, capital additions and fuel related costs as well as an appropriate allocation of indirect costs (such as employee benefits, A&G, and information technology expenses).

Table 2
Columbia Station Costs - Memorandum of Agreement Comparison (1)
(Dollars in Thousands)

<u>Description</u>		FY 2026 Budget	Original FY 2025 Budget		Change
Controllable Costs					
Energy Northwest Labor	\$	90,790	\$ 77,185	\$	13,605
Baseline Non-Labor		71,375	70,267		1,108
Incremental Outage		-	34,600		(34,600)
Expense Projects Non-Labor		7,311	49,772		(42,461)
Capital Projects Non-Labor		194,258	178,007		16,251
Allocations		149,958	139,946		10,012
Risk Reserve		27,000	 31,229		(4,229)
Subtotal Controllable	\$	540,692	\$ 581,006	\$	(40,314)
Nuclear Fuel Related Costs					
Nuclear Fuel Amortization	\$	54,738	\$ 44,756	\$	9,982
Subtotal Nuclear Fuel Related	\$	54,738	\$ 44,756	\$	9,982
Total	<u>\$</u>	595,430	\$ 625,762	<u>\$</u>	(30,332)
Net Generation (GWh)		9,700	 8,154		1,546
Generation Cost of Power (\$/MWh)	\$	61.38	\$ 76.74	\$	(15.36)
Production Cost of Power (\$/MWh)	\$	34.20	\$ 45.61	\$	(11.41)

⁽¹⁾ Columbia Costs as defined by the Memorandum of Agreement between Energy Northwest and BPA. This cost measure includes operations and maintenance and capital additions, fuel related costs as well as an appropriate allocation of indirect costs (such as employee benefits, and corporate programs).

Table 3 **Summary of Costs** (Dollars in Thousands)

<u>Description</u>		FY 2026 Budget		Original FY 2025 Budget		Change
Controllable Expense						
Energy Northwest Labor	\$	81,149	\$	70,491	\$	10,658
Base Non-Labor	Ψ	71,375	Ψ	70,267	Ψ	1,108
Incremental Outage		-		34,600		(34,600)
Allocations		107,955		98,521		9,434
Expense Projects Non-Labor		7,311		49,772		(42,461)
O&M Risk Reserve		9,249		3,499		` 5,750 [′]
Subtotal Controllable	\$	277,039	\$	327,150	\$	(50,111)
Incremental						
Nuclear Fuel Amortization	\$	54,738	\$	44,756	\$	9,982
Generation Taxes	Ψ	5,988	Ψ	5,039	Ψ	949
		0,000				<u> </u>
Subtotal Incremental	\$	60,726	\$	49,795	\$	10,931
Fixed						
Treasury Related Expenses (1)	\$	128,732	\$	117,178	\$	11,554
Decommissioning (2)	Ψ	47,883	Ψ	41,963	Ψ	5,920
Depreciation		80,091		92,147		(12,056)
Subtotal Fixed	\$	256,706	\$	251,288	\$	5,418
Total Operating Expense	\$	594,471	\$	628,233	\$	(33,762)
<u>Capital</u>						
Energy Northwest Labor	\$	9,641	\$	6,694	\$	2,947
Capital Projects Non-Labor		194,258		178,007		16,251
Allocations		42,003		41,425		578
Capital Risk Reserve		17,751		27,730		(9,979)
Total Capital	\$	263,653	\$	253,856	<u>\$</u>	9,797
Total Expense and Capital	\$	858,124	\$	882,089	\$	(23,965)

⁽¹⁾ See Table 6 (page 10).(2) Includes ISFSI Decommissioning.

Table 4
Summary of Full Time Equivalent (FTE) Positions (1)

Organization	Direct Charge	Corporate Allocation (2)	FY 2026 Budget	Original FY 2025 Budget	Change
Chief Executive Officer	-	3	3	2	1
Vice President Corporate Governance & General Counsel	40	16	56	57	(1)
Vice President Nuclear Generation/Chief Nuclear Officer (3)	819	-	819	789	30
Vice President Chief Financial Officer	14	53	67	65	2
Corporate Services General Manager	50	87	137	134	3
Total	923	159	1,082	1,047	35

Note: (1) Includes project positions, employees supporting Capital Projects and excludes temporary positions.

⁽²⁾ Includes allocation of Corporate FTE Positions (89.77% in FY 2026 and 92.59% in FY 2025).

⁽³⁾ Includes employment "pipeline" for Operations and Security.

Table 5
Projects Non-Labor
(Dollars in Thousands)

<u>Description</u>		FY 2026 Budget		Original FY 2025 Budget		Change
Capital Projects						
Plant Modifications	\$	112,175	\$	156,420	\$	(44,245)
EPU	-	71,187		10,306	•	60,881
Information Technology		7,680		8,509		(829)
Facilities Modifications		3,216		2,772		444
Subtotal Capital Projects	\$	194,258	\$	178,007	\$	16,251
Expense Projects						
Plant Modifications	\$	5,742	\$	48,209	\$	(42,467)
Facilities Modifications		1,569		1,563		6
Subtotal Expense Projects	\$	7,311	\$	49,772	\$	(42,461)
Total	\$	201,569	<u>\$</u>	227,779	\$	(26,210)

Table 6 Treasury Related Expenses (Dollars in Thousands)

<u>Description</u>	FY 2026 Budget	Original FY 2025 Budget	Change
Interest Expense (1)	\$ 166,312	\$ 155,391	\$ 10,921
Interest on Note (2)	2,500	-	2,500
Commitment Fee on Note (2)	165	-	165
Amortized Financing Cost (3)	(37,286)	(32,412)	(4,874)
Investment Income (4)	(3,700)	(6,517)	2,817
Treasury Svcs/Paying Agent Fees (5)	 741	716	 25
Total	\$ 128,732	\$ 117,17 <u>8</u>	\$ 11,554

Assumptions

- (1) Budget assumes approximately \$18.650 million bond principal will mature in FY 2026. Of this, approximately \$18.650 million is expected to be repaid.
- (2) A line of credit will be used to fund \$75.578 million for the Extended Power Uprate capital project during FY 2026. Repayment will be provided by bond proceeds from the 2026 long-term bond transaction.
- (3) The amortized financing costs are driven by the amortization of the premiums on bond issues.
- (4) Includes interest earned on cash holdings and investments. Capital Fund can be transferred periodically to the Revenue Fund. Projected investment income earning rates are forecasted to average 3.00%.
- (5) Includes all non-interest costs of banking, debt and internal labor and overheads.

Table 7
Cost-to-Cash Reconciliation
(Dollars in Thousands)

	FY 2026		,				Deferred	Pr	ior	FY 2026
	Total	1	Non-Cash		Non-Cost		Cash	Υe	ear	Total
Description	Cost	Items			Items	Re	equirements	Commitments		Cash
<u>Operating</u>										
Controllable - Expense	\$ 277,039	\$	-	\$	-	\$	-	\$	-	\$ 277,039
Controllable - Capital	188,075		-		14,817		-		-	202,892
EPU	75,578		-		-		-		-	75,578
Nuclear Fuel In Process	54,738		(54,596)		44,958		-		-	45,100
Fuel Litigation	-		-		188		-		-	188
Spares/Inventory Growth	-		-		8,500		-		-	8,500
Generation Taxes	5,988		-		(1,355)		-		-	4,633
Subtotal Operating	\$ 601,418	\$	(54,596)	\$	67,108	\$	-	\$	-	\$ 613,930
Fixed Expenses										
Treasury Related Expense										
Interest on Bonds	\$ 166,312	\$	-	\$	-	\$	-	\$	-	\$ 166,312
Interest on Note Payable	2,500		-		-		-		-	2,500
Commitment Fee on Note	165		-	l	-		-		-	165
Payoff of Note Principal	75,578		-		-		-		-	75,578
Bond Retirement	-		-		18,650		-		-	18,650
Amortized Cost	(37,286)		37,286		-		-		-	-
Investment Income-Revenue Fund	(3,700)		-		-		2,833		-	(867)
Treasury Services	741		-		-		-		-	741
Decommissioning and Site Restoration (1)	47,603		(47,603)		15,240		-		-	15,240
ISFSI Decommissioning	280		(280)		310		-		-	310
Depreciation	80,091		(80,091)		-		-		-	-
Subtotal Fixed Expenses	\$ 332,284	\$	(90,688)	\$	34,200	\$	2,833	\$	-	\$ 278,629
Total	\$ 933,702	\$	(145,284)	\$	101,308	\$	2,833	\$	-	\$ 892,559

⁽¹⁾ Decommissioning and Site Restoration paid directly by the Bonneville Power Administration.

Note: Controllable cost and cash is equal due to BPA decision to Direct Pay.

Fiscal Year 2026

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Table 8 Annual Budget Statement of Funding Requirements (Revenue Fund) (Dollars in Thousands)

				Original		
		FY 2026		FY 2025		
<u>Description</u>		Budget		Budget		Change
Operating						
Controllable Expense	\$	277,039	\$	327,150	\$	(50,111)
Controllable Capital		202,892		244,772		(41,880)
EPU		75,578		12,049		63,529
Nuclear Fuel In Process		45,100		51,794		(6,694)
Fuel Litigation		188		188		- 4 405
Spares/Inventory Growth Generation Taxes		8,500		7,395 5,135		1,105
	_	4,633	_	5,125	_	(492)
Subtotal Operating Requirements	\$	613,930	\$	648,473	\$	(34,543)
<u>Fixed</u>						
Treasury Related Expenses	Φ	100 010	Φ	155.001	Φ	10.001
Interest on Bonds Interest on Note	\$	166,312 2,500	\$	155,391	\$	10,921 2,500
Note Commitment Fee		2,500 165		-		2,500 165
Payoff of Note Principal		75,578		_		75,578
Bond Retirement (1)		18,650		19,585		(935)
Investment Income-Revenue Fund		(867)		(1,116)		249
Treasury Services/Paying Agent Fees		741		716		25
Decommissioning and Site Restoration Costs (2)		15,240		14,805		435
ISFSI Decommissioning Costs (2)		310		295		15
Subtotal Fixed	\$	278,629	\$	189,676	\$	88,953
Total Funding Requirements	\$	892,559	\$	838,149	\$	54,410
Funding Sources						
Direct Pay from BPA / Net Billing (3)	\$	523,007	\$	566,341	\$	(43,334)
Note / Line of Credit Draws (4)	Ψ	75,578	Ψ	-	Ψ	75,578
Bond Proceeds (Capital) (5)		200,519		236,708		(36,189)
Capital Funds from ISFSI Settlements		2,327		20,000		(17,673)
Bond Proceeds (Note / LOC) (4)		75,578		-		75,578
Bonneville Direct Funding Decommissioning (2)		15,550		15,100		450
Total Funding Sources	\$	892,559	\$	838,149	\$	54,410

- (1) \$18.650 million of taxable bonds maturing July 2026 and are expected to repaid.
- (2) BPA directly funds the requirements for the Decommissioning and Site Restoration Funds on behalf of Energy Northwest.
- (3) Bonneville will direct pay the monthly funding requirements under the provisions of the Direct Pay Agreement.
- (4) The Note/Line of Credit will be used to fund the Extended Power Uprate capital project during FY 2026 and will be repaid with bond proceeds from the 2026 long-term bond transaction.
- (5) Bond Proceeds do not include any funding related to the Energy Northwest Office Complex.

Fiscal Year 2026

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Table 9
Monthly Statement of Funding Requirements
(Dollars in Thousands)

															FY 2026
Description		Jul	Aug	Sep	Oct	Nov		Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Beginning Balance	\$	3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$	3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
<u>Disbursements</u>															
<u>Operating</u>							ĺ								
Controllable Expense	\$	25,248	\$ 19,614	\$ 21,637	\$ 22,928	\$ 20,518	\$	23,014	\$ 21,084	\$ 21,881	\$ 24,087	\$ 22,217	\$ 21,544	\$ 33,267	\$ 277,039
Controllable Capital		17,950	10,248	12,756	15,807	10,473		12,977	11,883	12,790	14,837	13,914	16,206	53,051	\$ 202,892
EPU		6,802	6,046	6,424	6,802	5,290	ĺ	6,424	6,046	5,668	6,802	6,802	5,668	6,804	\$ 75,578
Nuclear Fuel In Process		34,262	438	3,694	686	456		679	920	458	440	438	2,142	487	\$ 45,100
Fuel Litigation		-	-	-	-	24		24	24	24	23	23	23	23	\$ 188
Spares/Inventory Growth		-	2,833	-	-	2,833		-	-	1,417	-	-	1,417	-	\$ 8,500
Generation Taxes		_	-	-	-	-		-	_	4,633	-	_	_	-	\$ 4,633
Subtotal Operating	\$	84,262	\$ 39,179	\$ 44,511	\$ 46,223	\$ 39,594	\$	43,118	\$ 39,957	\$ 46,871	\$ 46,189	\$ 43,394	\$ 47,000	\$ 93,632	\$ 613,930
<u>Fixed</u>															
Treasury Related Expenses															
Interest on Bonds	\$	-	\$ -	\$ -	\$ -	\$ -	\$	83,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,156	\$ 166,312
Interest on Note		-	-	-	-	-		-	-	-	-	-	2,500	-	2,500
Commitment Fee on Note		-	-	-	45	-		-	45	-	-	40	-	35	165
Payoff of Note Principal		-	-	-	-	-		-	-	-	-	-	75,578	-	75,578
Bond Retirement (1)		-	-	-	-	-		-	-	-	-	-	-	18,650	18,650
Investment Income		(72)	(72)	(72)	(72)	(72)		(72)	(72)	(72)	(72)	(72)	(72)	(75)	(867)
Treasury Services		62	46	153	43	31		55	42	32	145	45	43	44	741
Decommissioning and															
Site Restoration		-	-	15,240	-	-		-	-	-	-	-	-	-	15,240
ISFSI Decommissioning		-	-	310	-	-		-	-	-	-	-	-	-	310
Subtotal Fixed	\$	(10)	\$ (26)	\$ 15,631	\$ 16	\$ (41)	\$	83,139	\$ 15	\$ (40)	\$ 73	\$ 13	\$ 78,049	\$ 101,810	\$ 278,629
Total Disbursements	\$	84,252	\$ 39,153	\$ 60,142	\$ 46,239	\$ 39,553	\$	126,257	\$ 39,972	\$ 46,831	\$ 46,262	\$ 43,407	\$ 125,049	\$ 195,442	\$ 892,559
Funding Sources															
BPA Direct Pay (2)	\$	59,500	\$ 22,859	\$ 23,085	\$ 23,630	\$ 23,790	\$	106,856	\$ 22,043	\$ 28,373	\$ 24,623	\$ 22,691	\$ 20,793	\$ 144,764	\$ 523,007
Note / Line of Credit Draws		6,802	6,046	6,424	6,802	5,290		6,424	6,046	5,668	6,802	6,802	12,472		75,578
Bond Proceeds (Capital)		17,950	10,248	12,756	15,807	10,473		12,977	11,883	12,790	14,837	13,914	16,206	50,678	200,519
Capital Funds from ISFSI Settlement	l	-	-	2,327	-	-					-				2,327
Bond Proceeds (Note / LOC)		-	-	-	-	_		-	-	-	-	-	75,578	-	75,578
BPA - Decommissioning		_	-	15,550	-	_		_	_	-	_	-	-	-	15,550
Total Funding Sources	\$	84,252	\$ 39,153	\$ 60,142	\$ 46,239	\$ 39,553	\$	126,257	\$ 39,972	\$ 46,831	\$ 46,262	\$ 43,407	\$ 125,049	\$ 195,442	\$ 892,559
Ending Balance	\$	3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$	3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000

^{(1) \$18.650} million of taxable bonds maturing July 2026 and are expected to repaid.

⁽²⁾ BPA is billed, through the Direct Pay Agreements, one month in advance for the following month's expenses.

Fiscal Year 2026

(End of Columbia Generating Station Report)

Fiscal Year 2026 Columbia Generating Station Long Range Plan



CGS Long Range Plan Fiscal Year 2026

BPA Rate Case BPA Rate Case Columbia Fiscal Year/ \$ in Thousands FY25 (R27) FY26 FY27 (R28) FY28 FY29 (R29) FY30 FY31 (R30) FY31 (R30) FY32 FY33 (R31) FY34 FY35 (R37) FY34 FY35 (R37) FY35 (R31) FY34 FY35 (R31) FY35 (R31) FY36 FY37 (R30) FY37 (R30) FY38 FY39 (R31) FY38 FY39 (R31) FY39 FY39 (R31) FY30 FY31 (R30) FY30 FY31 (R30) FY31 (R30) FY31 (R30) FY32 FY33 (R31) FY34 FY35 (R31) FY35 (R31) FY35 (R31) FY36 FY37 (R31) FY37 FY37 (R31) FY38 FY38 (R31) FY38 FY38 (R31) FY38 FY39 (R31) FY38 FY38 FY38 (R31) FY38 FY38 FY38 (R31) FY38 FY38 FY39 (R3) FY31 (R30) FY31 (R30
Columbia Fiscal Year/ \$ in Thousands FY25 (R27) FY26 FY27 (R28) FY28 FY29 (R29) FY30 FY31 (R30) FY32 FY33 (R31) FY34 FY35 (R35) R34 FY35 (R35) R35
CASH RELATED REQUIREMENTS (1) Operations & Maintenance (O&M) Costs Total Baseline Costs \$ 140,758 \$ 150,279 \$ 154,920 \$ 151,635 \$ 158,635 \$ 155,916 \$ 158,520 \$ 155,812 \$ 159,234 \$ 157,360 \$ 159, Total Outage Incremental \$ 34,600 \$ - \$ 50,764 \$ - \$ 52,570 \$ - \$ 42,639 \$ - \$ 39,479 \$ - \$ 33, Plant O&M Projects \$ 48,209 \$ 7,017 \$ 41,412 \$ 15,694 \$ 45,683 \$ 8,236 \$ 38,031 \$ 7,900 \$ 41,916 \$ 17,279 \$ 14, Facilities O&M Projects \$ 1,563 \$ 1,537 \$ 1,973 \$ 1,474 \$ 1,465 \$ 1,470 \$ 1,586 \$ 1,703 \$ 1,709 \$ 1,433 \$ 14, Indirect Allocations \$ 98,521 \$ 103,411 \$ 107,977 \$ 112,180 \$ 110,870 \$ 109,900 \$ 106,037 \$ 108,969 \$ 109,164 \$ 115,337 \$ 109, Management Reserve \$ 3,499 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$
Total Baseline Costs \$ 140,758 \$ 150,279 \$ 154,920 \$ 151,635 \$ 158,635 \$ 158,520 \$ 155,812 \$ 159,234 \$ 157,360 \$ 159, 200 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 15
Total Baseline Costs \$ 140,758 \$ 150,279 \$ 154,920 \$ 151,635 \$ 158,635 \$ 158,635 \$ 158,520 \$ 155,812 \$ 159,234 \$ 157,360 \$ 159, Total Outage Incremental \$ 34,600 \$ - \$ 50,764 \$ - \$ 52,570 \$ - \$ 42,639 \$ - \$ 39,479 \$ - \$ 33, Plant O&M Projects \$ 48,209 \$ 7,017 \$ 41,412 \$ 15,694 \$ 45,683 \$ 8,236 \$ 38,031 \$ 7,900 \$ 41,916 \$ 17,279 \$ 44, Facilities O&M Projects \$ 1,563 \$ 1,537 \$ 1,973 \$ 1,474 \$ 1,465 \$ 1,470 \$ 1,586 \$ 1,703 \$ 1,709 \$ 1,433 \$ 1, Indirect Allocations \$ 98,521 \$ 103,411 \$ 107,977 \$ 112,180 \$ 110,870 \$ 109,900 \$ 106,037 \$ 108,969 \$ 109,164 \$ 115,337 \$ 109, Management Reserve \$ 3,499 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000
Total Outage Incremental \$ 34,600 \$ - \$ 50,764 \$ - \$ 52,570 \$ - \$ 42,639 \$ - \$ 39,479 \$ - \$ 33, Plant O&M Projects \$ 48,209 \$ 7,017 \$ 41,412 \$ 15,694 \$ 45,683 \$ 8,236 \$ 38,031 \$ 7,900 \$ 41,916 \$ 17,279 \$ 44, Facilities O&M Projects \$ 1,563 \$ 1,537 \$ 1,973 \$ 1,474 \$ 1,465 \$ 1,470 \$ 1,586 \$ 1,703 \$ 1,709 \$ 1,433 \$ 1, Indirect Allocations \$ 98,521 \$ 103,411 \$ 107,977 \$ 112,180 \$ 110,870 \$ 109,900 \$ 106,037 \$ 108,969 \$ 109,164 \$ 115,337 \$ 109, Management Reserve \$ 3,499 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000
Plant O&M Projects \$ 48,209 \$ 7,017 \$ 41,412 \$ 15,694 \$ 45,683 \$ 8,236 \$ 38,031 \$ 7,900 \$ 41,916 \$ 17,279 \$ 44, Facilities O&M Projects \$ 1,563 \$ 1,537 \$ 1,973 \$ 1,474 \$ 1,465 \$ 1,470 \$ 1,586 \$ 1,703 \$ 1,709 \$ 1,433 \$ 1, Indirect Allocations \$ 98,521 \$ 103,411 \$ 107,977 \$ 112,180 \$ 110,870 \$ 109,900 \$ 106,037 \$ 108,969 \$ 109,164 \$ 115,337 \$ 109, Management Reserve \$ 3,499 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$
Facilities O&M Projects \$ 1,563 \$ 1,537 \$ 1,973 \$ 1,474 \$ 1,465 \$ 1,470 \$ 1,586 \$ 1,703 \$ 1,709 \$ 1,433 \$ 1,
Indirect Allocations
Management Reserve \$ 3,499 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,0
Subtotal O&M Costs \$ 327,150 \$ 267,244 \$ 362,046 \$ 285,983 \$ 374,223 \$ 280,522 \$ 351,813 \$ 279,384 \$ 356,503 \$ 296,409 \$ 353,503 Escalation (2) \$ - \$ 10,423 \$ 24,813 \$ 28,616 \$ 50,414 \$ 52,650 \$ 80,655 \$ 76,070 \$ 112,943 \$ 107,566 \$ 144,503 Total O&M Related Costs \$ 327,150 \$ 277,666 \$ 386,859 \$ 314,599 \$ 424,636 \$ 333,172 \$ 432,468 \$ 355,454 \$ 469,446 \$ 403,975 \$ 498,503 Fuel Cash Requirements (3) \$ 51,794 \$ 44,958 \$ 62,484 \$ 42,405 \$ 92,095 \$ 72,689 \$ 57,176 \$ 14,227 \$ 68,587 \$ 16,925 \$ 66,000 Other Cash Related Requirements (Escalation Included by categ \$ 327,150 \$ 267,244 \$ 24,813 \$ 28,616 \$ 50,414 \$ 52,650 \$ 80,655 \$ 76,070 \$ 112,943 \$ 107,566 \$ 144,958
Escalation (2) \$ - \$ 10,423 \$ 24,813 \$ 28,616 \$ 50,414 \$ 52,650 \$ 80,655 \$ 76,070 \$ 112,943 \$ 107,566 \$ 144, Total O&M Related Costs \$ 327,150 \$ 277,666 \$ 386,859 \$ 314,599 \$ 424,636 \$ 333,172 \$ 432,468 \$ 355,454 \$ 469,446 \$ 403,975 \$ 498, Fuel Cash Requirements (3) \$ 51,794 \$ 44,958 \$ 62,484 \$ 42,405 \$ 92,095 \$ 72,689 \$ 57,176 \$ 14,227 \$ 68,587 \$ 16,925 \$ 66, Other Cash Related Requirements (Escalation Included by categ
Total O&M Related Costs \$ 327,150 \$ 277,666 \$ 386,859 \$ 314,599 \$ 424,636 \$ 333,172 \$ 432,468 \$ 355,454 \$ 469,446 \$ 403,975 \$ 498, Fuel Cash Requirements (3) \$ 51,794 \$ 44,958 \$ 62,484 \$ 42,405 \$ 92,095 \$ 72,689 \$ 57,176 \$ 14,227 \$ 68,587 \$ 16,925 \$ 66, Other Cash Related Requirements (Escalation Included by categ
Fuel Cash Requirements (3) \$ 51,794 \$ 44,958 \$ 62,484 \$ 42,405 \$ 92,095 \$ 72,689 \$ 57,176 \$ 14,227 \$ 68,587 \$ 16,925 \$ 66, Other Cash Related Requirements (Escalation Included by categ
Other Cash Related Requirements (Escalation Included by categ
Generation Tax \$ 5,152 \$ 4,633 \$ 5,851 \$ 5,150 \$ 6,718 \$ 6,386 \$ 7,611 \$ 7,262 \$ 8,805 \$ 8,373 \$ 10,
Treasury Services (4) \$ 716 \$ 741 \$ 767 \$ 794 \$ 822 \$ 850 \$ 880 \$ 911 \$ 943 \$ 976 \$ 1,
Fuel Litigation \$ 188 \$ 195 \$ 201 \$ 208 \$ 216 \$ 223 \$ 231 \$ 239 \$ 248 \$ 256 \$
Facilities (ENOC Rentals) Capital (5) \$ 500 \$ 518 \$ 536 \$ 554 \$ 574 \$ 594 \$ 615 \$ 636 \$ 658 \$ 681 \$
Subtotal Other Cash Related \$ 13,951 \$ 14,586 \$ 16,152 \$ 15,812 \$ 17,753 \$ 17,807 \$ 19,432 \$ 19,497 \$ 21,468 \$ 21,479 \$ 23,
Total Other Cash Related \$ 13,951 \$ 14,586 \$ 16,152 \$ 15,812 \$ 17,753 \$ 17,807 \$ 19,432 \$ 19,497 \$ 21,468 \$ 21,479 \$ 23,
TOTAL CASH RELATED "IPR COSTS" \$ 392,895 \$ 337,210 \$ 465,495 \$ 372,817 \$ 534,485 \$ 423,668 \$ 509,076 \$ 389,178 \$ 559,501 \$ 442,380 \$ 588,
CAPITAL RELATED REQUIREMENTS (6)
Life-Cycle Management (LCM) Capital Related
Plant "Life Cycle Management" (LCM) Projects \$ 161,372 \$ 106,164 \$ 319,050 \$ 157,574 \$ 186,716 \$ 86,094 \$ 236,440 \$ 122,112 \$ 131,155 \$ 45,082 \$ 63,
Facilities Capital Projects \$ 2,772 \$ 2,782 \$ 3,273 \$ 2,123 \$ 1,037 \$ 981 \$ 1,161 \$ 1,726 \$ 1,762 \$ 1,410 \$ 1.
Information Technology Capital Projects \$ 8,508 \$ 6,736 \$ 9,086 \$ 8,966 \$ 8,650 \$ 10,641 \$ 7,407 \$ 10,751 \$ 8,099 \$ 6,544 \$ 7,
LCM Allocated Costs \$ 41,425 \$ 33,729 \$ 38,841 \$ 27,748 \$ 28,813 \$ 25,536 \$ 37,309 \$ 30,345 \$ 31,243 \$ 19,637 \$ 26,
Management Reserve \$ 27,730 \$ 9,000 \$ 28,000 \$ 14,000 \$ 16,000 \$ 12,000 \$ 20,000 \$ 13,000 \$ 43,000 \$ 27,000 \$ 34,
Escalation (2) \$ - \$ 5,400 \$ 28,518 \$ 22,045 \$ 34,619 \$ 24,262 \$ 64,587 \$ 42,793 \$ 66,126 \$ 36,103 \$ 55,
Inflation Reduction Act Reimbursement (7) \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$
Total LCM Capital Projects \$ 241,807 \$ 163,812 \$ 426,769 \$ 232,455 \$ 275,835 \$ 159,514 \$ 366,904 \$ 220,727 \$ 281,384 \$ 135,777 \$ 188,
Extended Power Uprate (EPU)
Extended Power Uprate "Incremental" \$ 12,049 \$ 96,000 \$ 142,000 \$ 127,000 \$ 106,000 \$ 76,000 \$ 132,000 \$ 39,000 \$ 11,000 \$ 6,000 \$ 5,
Escalation (2) \$ - \$ 3,840 \$ 11,587 \$ 15,858 \$ 18,005 \$ 16,466 \$ 35,022 \$ 12,321 \$ 4,054 \$ 2,540 \$ 2,
Inflation Reduction Act Reimbursement (7) \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$
Total Extended Power Uprate \$ 12,049 \$ 99,840 \$ 153,587 \$ 142,858 \$ 124,005 \$ 92,466 \$ 167,022 \$ 51,321 \$ 15,054 \$ 8,540 \$ 7,
ISFSI Capital Funding Requirements \$ 2,965 \$ 13,117 555 \$ 2,963 \$ 2,895 \$ 13,979 \$ 666 \$ 2,730 \$ 2,758 \$ 17,806
TOTAL CAPITAL RELATED REQUIREMENTS \$ 256,821 \$ 276,769 \$ 580,911 \$ 378,276 \$ 402,735 \$ 265,959 \$ 534,592 \$ 274,778 \$ 299,197 \$ 162,122 \$ 196,

CGS Long Range Plan Fiscal Year 2026

Columbia Long Range Plan - 2025

Board Approved April 2024

BPA Rate Case		BP24		24(25%) 26(75%)		BP26	BP26		BP26(25%) BP29(75%)	BP2	9		BP29(25%) BP31(75%)		BP31		BP31(25%) BP33(75%)	BP33		BP33(25%) BP35(75%)
Columbia Fiscal Year/ \$ in Thousands	F	Y25 (R27)	97.6	FY26	F	Y27 (R28)	FY28	F	Y29 (R29)		FY30	F	Y31 (R30)		FY32	F	Y33 (R31)	FY34	F	Y35 (R32)
NON-CASH RELATED REQUIREMENTS (8)																				
Fuel Amortization Costs	\$	44,756	\$	56,998	\$	50,816	\$ 61,269	\$	54,471	\$	67,077	\$	59,080	\$	74,931	\$	66,804	\$ 61,250	\$	65,055
GENERATION ASSUMPTIONS (9)																				
Total Net Generation (Gwh)		8,216		9,700		7,421	9,828		7,391		9,920		8,077		11,388	_	9,463	11,357		10,115
SUMMARY / COST OF POWER METRICS						* 187 - 187 - 1971 - 194	 					55,2755		12000						
Total O&M Related Costs	\$	327,150	\$	277,666	\$	386,859	\$ 314,599	\$	424,636	\$	333,172	\$	432,468	\$	355,454	\$	469,446	\$ 403,975	\$	498,083
Fuel Amortization Costs	\$	44,756	\$	56,998	\$	50,816	\$ 61,269	\$	54,471	\$	67,077	\$	59,080	\$	74,931	\$	66,804	\$ 61,142	\$	59,502
Production Cost of Power (\$/MWh)	\$	45.27	\$	34.50	\$	58.98	\$ 38.24	\$	64.82	\$	40.35	\$	60.86	\$	37.79	\$	56.67	\$ 40.95	\$	55.12
2-Year Production Cost of Power (\$/MWh)	\$	36.63	\$	39.44	\$	45.11	\$ 47.16	\$	49.65	\$	50.80	\$	49.55	\$	47.36	\$	46.36	\$ 48.10	\$	47.63
Total LCM Capital Projects	\$	241,807	\$	163,812	\$	426,769	\$ 232,455	\$	275,835	\$	159,514	\$	366,904	\$	220,727	\$	281,384	\$ 135,777	\$	188,263
LCM Generating Cost of Power (\$/MWh)	\$	74.70	\$	51.39	\$	116.49	\$ 61.90	\$	102.14	\$	56.43	\$	106.28	\$	57.18	\$	86.40	\$ 52.91	\$	73.74
2-Year Generating Cost of Power (\$/MWh)	\$	55.05	\$	62.08	\$	79.61	\$ 85.38	\$	79.17	\$	75.95	\$	78.80	\$	77.55	\$	70.44	\$ 68.13	\$	62.72
Total Extended Power Uprate	\$	12,049	\$	99,840	\$	153,587	\$ 142,858	\$	124,005	\$	92,466	\$	167,022	\$	51,321	\$	15,054	\$ 8,540	\$	7,401
Generating Cost of Power w/EPU&SLR (\$/MWh)	\$	76.16	\$	61.68	\$	137.18	\$ 76.43	\$	118.92	\$	65.75	\$	126.96	\$	61.68	\$	87.99	\$ 53.66	\$	74.47
2-Year Generating COP w/EPU&SLR (\$/MWh)	\$	56.27	\$	68.32	\$	94.41	\$ 102.57	\$	94.67	\$	88.45	\$	93.22	\$	88.77	\$	73.62	\$ 69.27	\$	63.46

Note: Due to rounding totals may have slight variances from other reports

(1) Cash Related Funding Requirements represent cash related costs incorporated into Bonneville Power Administration's Integrated Program Review (IPR) rate setting process

(2) Escalation Note = FY26-29 (3.9%, 3.37%, 3.23%, 3.21%, respectively); FY30-35 (3.5%)

(3) Fuel Escalation included

(4) Treasury Services = finance related costs, does not include debt retirement

(5) ENOC Capital Requirements cannot be financed

(6) Capital Related costs funded with Bond Proceeds

(7) Inflation Reduction Act - inputs to be generated when information becomes available

(8) Defines Non-Cash Related Costs

(9) Net Generation Assumptions: 1153 MWe baseline, 1131 MWe in summer. Note = 1% unplanned/2.5% planned loss; FY28 12MWe increase MSR, FY30 14 MWe increase Main Turbine upgrade, FY32 ~170 MWe increase Main Generator replacement (assumes full EPU implementation). Generation increases slightly due to leap year every fourth year.

Fiscal Year 2026 Packwood Lake Hydroelectric Project Annual Operating Budget



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Summary

The Packwood Lake Hydroelectric Project (Packwood), the first electrical generating project undertaken by Energy Northwest, began commercial operation in June 1964. Situated within 660 acres of the Gifford Pinchot National Forest in south-central Washington, Packwood features a dam at Packwood Lake, a five-mile-long system of pipelines, tunnels, and penstock, and a 27,500-kilowatt-rated underground powerhouse located 1,800 feet below the lake's elevation. The reservoir is primarily fed by Upper Lake Creek and several small tributaries that rely exclusively on direct rainfall and snowmelt for their water supply.

Packwood utilizes a concrete intake structure approximately 424 feet downstream from the lake's natural dam. Water is transported through 21,691 feet of concrete pipe and 5,621 feet of penstock, generating approximately 780 pounds per square inch of pressure at the turbine. This pressure spins the turbine generator at 360 revolutions per minute, producing up to 27.5 megawatts of electricity. Over the years, Packwood has consistently provided clean, reliable, and cost-effective energy to the region. Compared to other hydropower projects in the area, its power generation costs remain significantly lower than alternative renewable sources such as wind and solar energy.

Packwood has also demonstrated a strong commitment to environmental stewardship. In October 2018, the Federal Energy Regulatory Commission (FERC) renewed Packwood's operating license for an additional 40 years, ensuring continued operation and maintenance. Additionally, during its annual maintenance outage in August 2019, Energy Northwest employees collaborated with biologists and contractors to rescue fish trapped in the facility's stilling basin, highlighting ongoing efforts to protect local aquatic life.

Through its efficient operations and environmental initiatives, the Packwood Lake Hydroelectric Project exemplifies Energy Northwest's dedication to providing sustainable energy solutions while maintaining a balance between power generation and ecological conservation.

Fiscal Year 2026 Budget Summary

- The total funding requirements: \$3,870,000 (Table 5).
- The total revenue: \$3,642,000 (Table 2).
- The total net cash withdrawal: \$228,000.

The Fiscal Year (FY) 2026 Annual Operating Budget is presented on a cost basis and includes a cost-to-cash reconciliation illustrating the conversion of cost data to a cash basis. A comparison is made between the FY 2026 budget and the original budget issued for FY 2025.

Key Assumptions/Qualifications

- The project budget has been reviewed and formally approved by all participants.
- The billing price for electrical output is estimated at \$42.02 per MWh (Table 1) for FY 2026. The difference between the billing price and the cost of power is attributable to depreciation.
- Estimated generation for the upcoming period is 79,038 MWh, based on the five-year average output of the plant.
- The FY 2026 budget includes costs associated with mitigation activities required under the new operating license, which was obtained in October 2018.
- Packwood does not maintain a decommissioning fund or an asset retirement obligation. This is due to reduced regulatory requirements associated with the extended lifespan of dams.

Table 1
Summary of Operating and Capital Costs
(Dollars in Thousands)

Description		FY 2026 Budget		Original FY 2025 Budget		Change
Operating Costs						
Operating & Support Services	\$	2,977	\$	3,016	\$	(39)
Generation Taxes		20		20		-
Depreciation		349		357		(8)
Subtotal Operating Costs	\$	3,346	\$	3,393	\$	(47)
Interest/Financing (Net)	\$	(25)	\$	(20)	\$	(5)
Total Cost	<u>\$</u>	3,321	<u>\$</u>	3,373	<u>\$</u>	(52)
Total Net Generation (MWh)		79,038		77,876		1,162
Cost of Power (\$/MWh) (1)	<u>\$</u>	42.02	\$	43.31	\$	(1.29)
Total Capital Cost	<u>\$</u>	898	<u>\$</u>	580	<u>\$</u>	318
Total Operating and Capital Cost	<u>\$</u>	4,219	\$	3,953	\$	266

⁽¹⁾ Cost of Power includes Operating & Support Services, Generation Taxes, Depreciation, and Net Interest/Financing costs.

Table 2
Summary of Revenues
(Dollars in Thousands)

<u>Description</u>	FY 2026 Budget	Original FY 2025 Budget	Change
Revenues			
Participant Billings	\$ 3,642	\$ 3,536	\$ 106
Substation Interconnection Billings		 220	(220)
Total Revenues	\$ 3,642	\$ 3,756	\$ (114)

Variance - () Unfavorable

Table 3
Summary of Full Time Equivalent Positions (1)

	FY 2026	Original FY 2025	
<u>Description</u>	Budget	Budget	Change
Operations & Maintenance	4	4	_

⁽¹⁾ Includes allocations of corporate full time equivalent positions.

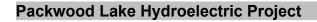
Packwood	Lake Hy	ydroelectri	c Project
I GOILTIOGG	Luite II	y ai ocicoti i	<i>5</i> 1 10 000

Fiscal Year 2026

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Table 4
Cost-to-Cash Reconciliation
(Dollars in Thousands)

	FY 2026						Deferred		Prior		FY 2026	
		Total	N	lon-Cash	N	on-Cost		Cash		Year		Total
Description		Cost		Items		Items	Req	uirements	Cor	nmitments		
Operating												
O&M and Support Services	\$	2,977	\$	-	\$	-	\$	-	\$	-	\$	2,977
Generation Taxes		20		-		-		-		-		20
Depreciation		349		(349)		-		-		-		-
Subtotal Operating	\$	3,346	\$	(349)	\$	-	\$	-	\$	-	\$	2,997
Interest/Financing												
Interest Income	\$	(42)	\$	-	\$	-	\$	-	\$	-	\$	(42)
Interest on Note		-		-		-		-		-		-
Treasury Services		17		-		-		-		-		17
Subtotal Net Interest/Financing	\$	(25)	\$	-	\$	-	\$	-	\$	-	\$	(25)
Capital	\$	898	\$	-	\$	-	\$	-	\$	-	\$	898
Refund to Members		-		-		-		-		-		-
Total Disbursements	\$	4,219	\$	(349)	\$	-	\$	-	\$	-	\$	3,870
Funding Sources												
Participants Billings	\$	3,642	\$	-	\$	-	\$	-	\$	-	\$	3,642
Substation Interconnection Billings		-		-		-		-		-		-
Beginning Packwood Funds		-		-		1,186		-		-		1,186
Total Funding Sources	\$	3,642	\$	-	\$	1,186	\$	-	\$	-	\$	4,828
Ending Working Capital	\$	(577)	\$	349	\$	1,186	\$	-	\$	-	\$	958



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Table 5 Annual Budget Statement of Funding Requirements

(Dollars in Thousands)

<u>Description</u>		FY 2026 Budget		Original FY 2025 Budget		Change
Beginning Packwood Funds Balance	\$	1,186	\$	1,268	\$	(82)
Funding Requirements Operating						
Operating & Support Services Generation Taxes	\$	2,977 20	\$	3,016 20	\$	(39)
Subtotal Operating	\$	2,997	\$	3,036	\$	(39)
Interest/Financing Interest Income Treasury Services Subtotal Net Interest/Financing	\$ \$	(42) 17 (25)	\$ <u>\$</u>	(37) 17 (20)	\$ \$	(5) - (5)
Capital Total Funding Requirements	\$ \$	898 3,870	\$ \$	580 3,596	\$ \$	318 274
Funding Sources Participants Billings Substation Interconnection Billings Total Funding Sources	\$ \$	3,642 - 3,642	\$ \$	3,536 220 3,756	\$ \$	106 (220) (114)

Packwood	Lake H	vdroel	ectric	Pro	iect

Fiscal Year 2026

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Table 6
Monthly Statement of Funding Requirements
(Dollars in Thousands)

															F	Y 2026
Description	Jul	Aug	;	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	,	Jun		Total
Beginning Balance	\$ 1,186	\$ 1,165	\$	1,147	\$ 1,130	\$ 1,112	\$ 1,096	\$ 1,079	\$ 1,062	\$ 1,044	\$ 1,027	\$ 1,014	\$	977	\$	1,186
Receipts																
Line of Credit Receipts	\$ -	\$ -	\$	-	\$ -	\$	-	\$	-							
Participants Billings	304	303		304	303	304	303	304	303	304	303	304	l	303		3,642
Substation Interconnection Billings	-	-		-	-	-	-	-	-	-	-	-	l	-		-
Total Receipts	\$ 304	\$ 303	\$	304	\$ 303	\$ 304	\$ 303	\$ 304	\$ 303	\$ 304	\$ 303	\$ 304	\$	303	\$	3,642
Disbursements																
Operations Disbursements													l			
O&M and Support Services	\$ 248	\$ 248	\$	248	\$ 248	\$	249	\$	2,977							
Generation Taxes	-	-		-	-	-	-	-	-	-	-	20		-		20
Subtotal Operations	\$ 248	\$ 248	\$	248	\$ 248	\$ 268	\$	249	\$	2,997						
Interest/Financing																
Investment Income	\$ (3)	\$ (4)	\$	(3)	\$ (4)	\$ (3)	\$ (4)	\$ (3)	\$ (4)	\$ (3)	\$ (4)	\$ (3)	\$	(4)	\$	(42)
Interest on Note	-	-		-	-	-	-	-	-	-	-	-	l	-		-
Treasury Services	5	2		1	1	-	1	-	2	1	1	1	l	2		17
Subtotal Interest/Financing Related	\$ 2	\$ (2)	\$	(2)	\$ (3)	\$ (3)	\$ (3)	\$ (3)	\$ (2)	\$ (2)	\$ (3)	\$ (2)	\$	(2)	\$	(25)
Capital	\$ 75	\$ 75	\$	75	\$ 76	\$ 75	\$ 75	\$ 76	\$ 75	\$ 75	\$ 71	\$ 75	\$	75	\$	898
Total Disbursements	\$ 325	\$ 321	\$	321	\$ 321	\$ 320	\$ 320	\$ 321	\$ 321	\$ 321	\$ 316	\$ 341	\$	322	\$	3,870
Ending Balance	\$ 1,165	\$ 1,147	\$	1,130	\$ 1,112	\$ 1,096	\$ 1,079	\$ 1,062	\$ 1,044	\$ 1,027	\$ 1,014	\$ 977	\$	958	\$	958

Packwood Lake Hydroelectric Project	Fiscal Year 2026
(End of Packwood Lake Hydroelectric Project Ro	eport)

Fiscal Year 2026 Nine Canyon Wind Project Annual Operating Budget



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Summary

The Nine Canyon Wind Project, developed, owned, and operated by Energy Northwest, is situated in the Horse Heaven Hills area southeast of Kennewick, Washington. Constructed in three phases between 2002 and 2007, the project comprises 63 wind turbines with a total generating capacity of 95.9 megawatts (MW) of clean, renewable energy.

Project Phases & Capacity

- Phase I (operational since September 2002):
 - 37 wind turbines, each with a maximum generating capacity of approximately 1.3 MW.
 - o Total capacity: 48.1 MW.
- Phase II (operational since December 31, 2003):
 - 12 additional wind turbines, each with a maximum generating capacity of approximately 1.3 MW.
 - o Total capacity: 15.6 MW.
- Phase III (operational since April 1, 2008):
 - 14 additional wind turbines, each with a maximum generating capacity of approximately 2.3 MW.
 - Total capacity: 32.2 MW.

Collectively, these phases bring the project's total capacity to 95.9 MW.

Turbine Specifications

- Phases I & II:
 - Turbines installed in rows with approximately 500 feet spacing.
 - Tubular steel towers: 200 feet tall.
 - Three-blade rotors with 100-foot blades.
 - Nacelle housing generator, gearbox, and braking mechanisms.
- Phase III:
 - Turbines installed in rows with approximately 600 feet spacing.
 - Tubular steel towers: 262 feet tall.
 - Three-blade rotors with 147-foot blades.
 - Nacelle housing generator, gearbox, and braking mechanisms.

Power Purchase Agreements

Electricity generated by the Nine Canyon Wind Project is sold under take-or-pay contracts to creditworthy public power entities in Washington State. Participants in all three phases have signed power purchase agreements with Energy Northwest through 2030. The project is connected to the Bonneville Power Administration (BPA) transmission grid via a substation and transmission lines constructed by the Benton County Public Utility District.

Fiscal Year 2026 Budget Summary

- Total funding requirements: \$14,668,000 (Table 4).
- Total revenue: \$14,040,000 (Table 1).
- Total net cash withdrawal: \$628,000 (Table 6).

The Fiscal Year (FY) 2026 Annual Operating Budget is presented on a cost basis and includes a cost-to-cash reconciliation illustrating the conversion of cost data to a cash basis. A comparison is made between the FY 2026 budget and the original budget issued for FY 2025.

Key Assumptions/Qualifications

This budget provides funding for the continued operation and maintenance of the project, based on the key assumptions and qualifications outlined below:

- The project budget has been reviewed and approved by the participants.
- The billing price to participants is estimated at \$53.03 per MWh (Table 1) for FY 2026. The difference between the billing price and the cost of power is attributable to depreciation and debt repayment.
- Estimated generation is projected at 220,930 MWh (Table 1), based on the most recent five-year average.
- The turbine manufacturer, Bonus A/S, provided O&M services and training. Support for Phase I was completed in August 2005, and Phase II was completed in December 2006. Siemens is currently providing support for Phase III under a Long-Term Service Agreement, which was extended for a 15-year term beginning in August 2013.
- In FY 2019, Energy Northwest implemented Governmental Accounting Standards Board (GASB) Statement No. 83 Certain Asset Retirement Obligations. GASB 83 requires a current estimate of the retirement obligation and a revised accounting approach for recognizing the liability. The primary change is that the full liability for the retirement obligation must be recorded at its current estimated value in today's dollars. The offset to the liability is a deferred outflow, which is amortized over the remaining life of the asset. A straight-line charge for decommissioning is recognized annually until the asset reaches the end of its useful life. At the time of decommissioning, the liability is reduced based on actual expenditures incurred each period until the asset is fully retired.
- As of FY 2025, the estimated Asset Retirement Obligation liability is \$22.7 million. Decommissioning costs through FY 2024 have been partially funded by Phase I and II participants. The final debt service payments for Phases I and II have been completed. In FY 2026 participants will contribute \$1.623 million toward decommissioning.

Table 1
Summary of Operations
(Dollars in Thousands)

Description		FY 2026 Budget	Original FY 2025 Budget	Change
Revenue				
Billings	\$	11,717	\$ 11,717	\$ -
Decommissioning Billings		1,623	1,623	-
BPA Transmission Revenue		700	 700	
Total Revenue	\$	14,040	\$ 14,040	\$
Operating Costs				
Labor & Overheads	\$	2,757	\$ 2,439	\$ 318
Equipment/Materials/Services		2,239	2,254	(15)
Insurance		411	393	18
Site Maintenance & Warranty		1,300	1,200	100
Lessee Payments		675	675	-
Risk Reserve		25	40	(15)
Subtotal Operating Costs	\$	7,407	\$ 7,001	\$ 406
Generation Taxes	\$	54	\$ 54	\$ -
BPA Transmission Costs		700	700	-
Decommissioning		1,040	998	42
Depreciation		3,221	3,239	(18)
Subtotal Operating, Taxes & Capital Cost	\$	12,422	\$ 11,992	\$ 430
Net Financing				
Interest/Financing (Net)	\$	(200)	\$ (269)	\$ 69
Subtotal Net Financing	\$	(200)	\$ (269)	\$ 69
Total Cost	\$	12,222	\$ 11,723	\$ 499
Total Net Generation (MWh)		220,930	220,937	(7.00)
Cost of Power (\$/MWh) (1)	<u>\$</u>	52.15	\$ 49.89	\$ 2.26
Billing Price to Participants (\$/MWh) (2)	\$	53.03	\$ 53.03	\$ 0.00

⁽¹⁾ Cost of Power excludes BPA transmission and Capital related costs.

⁽²⁾ Billing Price is the cash requirements for O&M, Capital, and Debt Service of the project.

Table 2
Summary of Full Time Equivalent Positions (1)

<u>Description</u>	FY 2026 Budget	Original FY 2025 Budget	Change
Project Manager / Supervisor	1	1	-
O&M Technicians	9	9	-
Admin & Technical Support	2	2	-
Total	12	12	-

⁽¹⁾ Includes allocations of corporate full time equivalent positions.

Table 3
Cost-to-Cash Reconciliation
(Dollars in Thousands)

(Dollars III Tilousarius)												
		FY 2026						Deferred	Prior		FY 2026	
		Total	Non-Cash			Non-Cost		Cash	Year		Total	
Description		Cost		Items		Items	F	Requirements	Commitments		Cash	
Operating Costs												
Operating Costs	\$	7,407	\$	-	\$	-	\$	-	\$ -	\$	7,407	
Generation Tax		54		-		-		-	-		54	
BPA Transmission		700		-		-		-	-		700	
Decommissioning (1)		1,040		(1,040)		1,623		-	-		1,623	
Depreciation		3,221		(3,221)		-		-	-		-	
Subtotal Operating, Taxes & Capital	\$	12,422	\$	(4,261)	\$	1,623	\$	-	\$ -	\$	9,784	
Net Debt Service												
Interest Expense	\$	998	\$	-	\$	-	\$	-	\$ -	\$	998	
Bond Retirement		-		-		4,370		-	-		4,370	
Amortized Cost		(261)		261		-		-	-		-	
Interest Income		(975)		-		-		453	-		(522)	
Treasury Services		38		-		-		-	-		38	
Subtotal Net Debt Service	\$	(200)	\$	261	\$	4,370	\$	453	\$ -	\$	4,884	
Total Disbursements	\$	12,222	\$	(4,000)	\$	5,993	\$	453	\$ -	\$	14,668	
Revenue												
Billings	\$	11,717	\$	-	\$	-	\$	-	\$ -	\$	11,717	
Decommissioning Billings		1,623		-		-		-	-		1,623	
BPA Transmission		700		-		-		-	-		700	
Total Revenue	\$	14,040	\$	•	\$	•	\$	-	\$ -	\$	14,040	
Cash (Withdrawal) / Deposit										\$	(628)	

⁽¹⁾ FY 2026 include \$1.623 million for Phase I & II decommissioning costs.

Estimated Asset Retirement Obligation liability is \$22.7 million in FY 2025 dollars.

Table 4 Annual Budget Statement of Funding Requirements (Dollars in Thousands)

<u>Description</u>		FY 2026 Budget		Original FY 2025 Budget		Change
Operating Costs						
Labor/Benefits/Overhead	\$	2,757	\$	2,439	\$	318
Equipment/Materials/Services	·	2,239	•	2,254		(15)
Insurance		411		393		18
Site Maintenance & Warranty		1,300		1,200		100
Lessee Payments		675		675		-
Risk Reserve		25		40		(15)
Subtotal Operating Costs	\$	7,407	\$	7,001	\$	406
Generation Taxes	\$	54	\$	54	\$	-
Capital	·	-	•	-		-
Decommissioning Reserve Contribution		1,623		1,623		-
BPA Transmission		700		700		<u>-</u>
Subtotal Operating, Taxes & Capital Costs	\$	9,784	\$	9,378	\$	406
Net Debt Service						
Interest Expense	\$	998	\$	1,206	\$	(208)
Bond Retirement	•	4,370	•	4,160	•	210
Interest Income		(522)		(1,210)		688
Treasury Services		` 38		38		-
Subtotal Net Debt Service	\$	4,884	\$	4,194	\$	690
	-					
Total Funding Requirements	\$	14,668	\$	13,572	\$	1,096
Funding Sources						
Billings	\$	11,717	\$	11,717	\$	-
Decommissioning Billings		1,623		1,623	\$	-
Participants for BPA Transmission		700		700		-
Cash Withdrawal / (Deposit)		628		(468)		1,096
Total Funding Sources	\$	14,668	\$	13,572	\$	1,096

Table 5
Monthly Statement of Funding Requirements
(Dollars in Thousands)

															FY 2026
Description	Jul	Aug	Sept	Oct	Nov	Dec		Jan	Feb	Mar	Apr	May	Jun	i	Total
Beginning Balance	\$ 16,747	\$ 16,878	\$ 17,420	\$ 17,613	\$ 18,155	\$ 18,697	\$	18,439	\$ 18,983	\$ 19,524	\$ 19,716	\$ 20,258	\$ 20,746	\$	16,747
Receipts														ı —	
Billings	\$ 977	\$ 976	\$ 976	\$ 976	\$ 976	\$ 976	\$	977	\$ 976	\$ 976	\$ 976	\$ 976	\$ 979	\$	11,717
Decommissioning Billings	135	135	136	135	135	136		135	135	135	136	135	135	i	1,623
BPA Transmission	59	58	58	59	58	58		59	58	58	58	59	58	i	700
Total Receipts	\$ 1,171	\$ 1,169	\$ 1,170	\$ 1,170	\$ 1,169	\$ 1,170	\$	1,171	\$ 1,169	\$ 1,169	\$ 1,170	\$ 1,170	\$ 1,172	\$	14,040
Disbursements														i	
Operations Disbursements														i	
Labor & Overheads	\$ 230	\$ 230	\$ 229	\$ 230	\$ 230	\$ 229	\$	230	\$ 230	\$ 229	\$ 230	\$ 230	\$ 230	\$	2,757
Equipment/Materials/Services	186	187	186	187	186	187		186	187	186	187	186	188	i	2,239
Insurance	411	-	-	-	-			-	-	-	-	-	-	i	411
Site Maintenance & Warranty	-	-	350	-	-	300		-	-	350	-	-	300	i	1,300
Lease Payments & Risk Res	58	58	59	58	58	59		58	58	59	58	59	58	i	700
Generation Taxes	-	-	-	-	-			-	-	-	-	54	-	i	54
BPA Transmission	59	58	58	59	58	58		59	58	58	58	59	58	i	700
Subtotal Operations	\$ 944	\$ 533	\$ 882	\$ 534	\$ 532	\$ 833	\$	533	\$ 533	\$ 882	\$ 533	\$ 588	\$ 834	\$	8,161
Decommissioning Reserve	\$ 136	\$ 135	\$ 135	\$ 135	\$ 136	\$ 135	\$	135	\$ 135	\$ 136	\$ 135	\$ 135	\$ 135	\$	1,623
Debt Service														i	
Interest Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 499	\$	-	\$ -	\$ -	\$ -	\$ -	\$ 499	\$	998
Bond Retirement	-	-	-	-	-	-		-	-	-	-	-	4,370	i	4,370
Investment Income	(43)	(44)	(43)	(44)	(44)	(43)	(44)	(43)	(44)	(43)	(44)	(43)	i	(522)
Treasury Services	3	3	3	3	3	4		3	3	3	3	3	4	i	38
Subtotal Debt / Decomm	\$ 96	\$ 94	\$ 95	\$ 94	\$ 95	\$ 595	\$	94	\$ 95	\$ 95	\$ 95	\$ 94	\$ 4,965	\$	6,507
Total Disbursements	\$ 1,040	\$ 627	\$ 977	\$ 628	\$ 627	\$ 1,428	\$	627	\$ 628	\$ 977	\$ 628	\$ 682	\$ 5,799	\$	14,668
Ending Balance	\$ 16,878	\$ 17,420	\$ 17,613	\$ 18,155	\$ 18,697	\$ 18,439	\$	18,983	\$ 19,524	\$ 19,716	\$ 20,258	\$ 20,746	\$ 16,119	\$	16,119

Table 6 Bank Accounts (Dollars in Thousands)

<u>Description</u>	FY 2026 Budget	Original FY 2025 Budget	 Change
Phase I Bond Reserve Account	\$ -	\$ -	\$ -
Phase II Bond Reserve Account	-	-	-
Phase III Bond Reserve Account	4,985	4,757	228
Operating Reserve Account	856	814	42
Reserve and Contingency Account	909	864	45
Decommissioning Reserve Account	8,491	6,506	1,985
Revenue Fund	 16,747	 14,840	 1,907
Total Beginning Balance	\$ 31,988	\$ 27,781	\$ 4,207
Addition / (Reduction)	\$ (628)	\$ 468	\$ (1,096)
Use of Phase I / II Bond Reserves	 _	 	 -
Total Ending Balance	\$ 31,360	\$ 28,249	\$ 3,111

Nine Canyor	Wind	Pro	iect
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Fiscal Year 2026

Table 7
Operations & Maintenance - Budget & Forecast
Long Range Plan

(Dollars in Thousands)

	Budget		Fore	cast	
Description	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Operating Costs					
Labor & Overheads	\$2,757	\$2,826	\$2,897	\$2,969	\$3,043
Equipment/Materials/Services	2,239	2,119	2,171	2,180	2,282
Insurance	411	421	432	443	454
Long Term Service Agreement	1,300	1,332	1,366	1,400	1,435
Lease Payments	675	675	675	675	675
Risk Reserve	25	100	100	100	100
Subtotal Operating Costs	\$7,407	\$7,473	\$7,641	\$7,767	\$7,989
Taxes & Capital Costs					
Generation Taxes	\$54	\$54	\$54	\$54	\$54
Capital	0	71	73	75	77
BPA Transmission	700	700	700	700	700
Subtotal Taxes & Capital Costs	\$754	\$825	\$827	\$829	\$831
Total Operating, Taxes, & Capital Disbursements					
	\$8,161	\$8,298	\$8,468	\$8,596	\$8,820

Key Assumptions/Qualifications

Where applied, escalation rate = 2.5% FY 2026 = base year.

Nine C	anvon	Wind	Pro	iect
	4117011	***		

Fiscal Year 2026

(End of Nine Canyon Wind Project Report)

Fiscal Year 2026 Project 1 Annual Budget



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Summary

The Fiscal Year (FY) 2026 Annual Budget for Project 1 has been prepared by Energy Northwest in accordance with the provisions and requirements outlined in Board of Directors' Resolution No. 2201, the Project Agreement, and the Net Billing Agreements. The budget encompasses all costs associated with the project for FY 2026, including:

- Reuse funding
- · Fixed and variable costs
- Treasury-related expenses
- All identified funding requirements for FY 2026

Under the Direct Pay Agreements, Bonneville Power Administration (BPA) makes monthly payments to cover funding requirements. As a result, net billing requirements are reduced to zero, eliminating the need for direct payment requests from project participants under the Net Billing Agreements. While the Net Billing Agreements remain in effect, BPA's direct cash payments nullify participant payment obligations. However, per the Direct Pay Agreements, Energy Northwest retains the authority to bill each participant its share of project costs should BPA fail to make a scheduled payment.

- The total net cost for FY 2026 is estimated at \$24,623,000 (Table 1).
- The total funding requirements amount to \$42,706,000 (Table 5), offset by revenue from restoration/demolition, leasing, and other financing receipts totaling \$1,716,000. This results in \$40,990,000 being directly billed to BPA.

The timeline for the final restoration of this asset has not yet been determined. Energy Northwest continues to collaborate with the regulating agency to ensure full compliance with all applicable requirements.

The FY 2026 Annual Budget is presented on a cost basis and includes a cost-to-cash reconciliation illustrating the conversion of cost data to a cash basis. A comparison is made between the FY 2026 budget and the original budget issued for FY 2025.

Table 1 Summary of Costs (Dollars in Thousands)

		FY 2026 Budget		Original FY 2025 Budget		Change
Revenue						
Restoration / Demolition (1) Fixed Costs	\$	1,710 6	\$	3,813 6		(2,103)
Total Revenue	<u>\$</u>	1,716	<u>\$</u>	3,819	\$	(2,103)
Costs						
Site Costs						
Restoration / Demolition (1)	\$	1,710	\$	3,813		(2,103)
Variable Costs		40		36		4
Fixed Costs		791		513		278
Subtotal Site Costs	<u>\$</u>	2,541	\$	4,362	<u>\$</u>	(1,821)
Other						
Treasury Related Expenses	\$	23,798	\$	21,343	\$	2,455
Subtotal Other Costs	\$	23,798	\$	21,343	\$	2,455
Total Costs	<u>\$</u>	26,339	\$	25,705	\$	634
Total Net Costs	\$	24,623	\$	21,886	\$	2,737

⁽¹⁾ Restoration / Demolition receipts from the BPA Restoration Trust Fund will be used to offset all costs of this initiative.

Table 2 Treasury Related Expenses

(Dollars in Thousands)

		Original	
	FY 2026	FY 2025	
<u>Description</u>	Budget	Budget	Change
Interest Expense (1)	\$ 39,853	\$ 39,960	\$ (107)
Amortized Financing Cost (2)	(16,380)	(18,944)	2,564
Investment Income (3)	(162)	(144)	(18)
Treasury Services (4)	487	471	16
Total	<u>\$ 23,798</u>	<u>\$ 21,343</u>	\$ <u>2,455</u>

Assumptions

- (1) Budget assumes \$193.105 million bond principal will mature in FY 2026. Of this, \$193.105 million will be extended.
- (2) The amortized financing costs are driven by the amortization of the premiums on bonds.
- (3) Includes interest earned on cash holdings and from investments. Earnings are transferred to the Revenue Fund. Investment income earnings rates are forecasted to average 3.00%.
- (4) Includes all non-interest costs of banking, debt, internal labor and overheads.

Table 3
Summary of Full Time Equivalent Positions (1)

<u>Description</u>	FY 2026 Budget	Original FY 2025 Budget	Change
Restoration / Demolition	3	3	-
Site Support	2	1	1
Treasury	1	1	_
Total Positions	6	5	1

⁽¹⁾ Includes allocations of corporate full time equivalent positions.

Table 4
Cost-to-Cash Reconciliation

(Dollars in Thousands)

	F	Y 2026										FY 2026
		Total	N	Non-Cash		Non-Cost		Deferred		Prior Year's		Total
Description		Cost		Items		Items	Cas	sh Req'ts	Commitments			Cash
Variable Costs	\$	40	\$	-	\$		\$	-	\$		\$	40
Restoration / Demolition (1)		1,710		-		-		-		-		1,710
Fixed Costs		791		(13)		-		-		-		778
Subtotal Site Costs	\$	2,541	\$	(13)	\$	•	\$	-	\$		\$	2,528
Other												
Treasury Related												
Interest Expense	\$	39,853	\$	-	\$	-	\$	-	\$	-	\$	39,853
Bond Retirement (2)		-		-		-		-		-		-
Amortized Cost		(16,380)		16,380		-		-		-		-
Invest. Income (Rev.)		(162)		-		-		-		-		(162)
Treasury Services		487		-		-		-		-		487
Subtotal Treasury Expenses	\$	23,798	\$	16,380	\$	-	\$	-	\$	-	\$	40,178
Subtotal Other	\$	23,798	\$	16,380	\$	-	\$	-	\$	-	\$	40,178
Total Funding Requirements	\$	26,339	\$	16,367	\$	-	\$	-	\$	-	\$	42,706

⁽¹⁾ Funding will be from BPA Restoration Trust Fund.

⁽²⁾ Budget assumes \$193.105 million bond principal will mature in FY 2026. Of this, \$193.105 million will be extended.

Table 5
Annual Budget
Statement of Funding Requirements

(Dollars in Thousands)

		EV 2026		Original		
<u>Description</u>		FY 2026 Budget		FY 2025 Budget		Change
Programs						
Variable Costs	\$	40	\$	36	\$	4
Restoration / Demolition		1,710		3,813		(2,103)
Fixed Costs		778		510		268
Subtotal Site Costs	\$	2,528	<u>\$</u>	4,359	\$	(1,831)
Treasury Related Expenses						
Interest Expense (1)	\$	39,853	\$	39,960	\$	(107)
Bond Retirement (1)		-		935		(935)
Investment Income (Revenue)		(162)		(144)		(18)
Treasury Services		487		471		16
Subtotal Treasury Related	<u>\$</u>	40,178	\$	41,222	\$	(1,044)
Total Funding Requirements	\$	42,706	\$	45,581	<u>\$</u>	(2,875)
Funding Sources						
Restoration / Demolition	\$	1,710	\$	3,813	\$	(2,103)
Fixed Costs		6		6		-
Net Billing/BPA Direct Payments	\$	40,990	\$	41,762	\$	(772)
Total Funding Sources	\$	42,706	\$	45,581	\$	(2,875)

⁽¹⁾ Budget assumes \$193.105 million bond principal will mature in FY 2026. Of this, \$193.105 million will be extended.

Table 6
Monthly Statement of Funding Requirements - Revenue Fund
(Dollars in Thousands)

															F	Y 2026
Description	Jul		Aug	Sep	Oct	Nov		Dec	Jan	Feb	Mar	Apr	May	Jun		Total
Beginning Balance	\$ 3,000	\$	2,766	\$ 2,531	\$ 2,297	\$ 2,490	\$	2,257	\$ 2,593	\$ 2,787	\$ 2,551	\$ 2,318	\$ 2,510	\$ 2,276	\$	3,000
Receipts																
BPA Direct Payments (1)	\$ -	\$	-	\$ -	\$ -	\$ -	\$	20,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,495	\$	40,990
Restoration / Demolition (2)	-		-	-	428	-		-	427	-	-	428	-	427		1,710
Revenue - Leasing	-		-	-	-	-		3	-	-	-	-	-	3		6
Total Receipts	\$ -	\$	•	\$	\$ 428	\$ -	\$	20,498	\$ 427	\$ -	\$ -	\$ 428	\$ -	\$ 20,925	\$	42,706
Disbursements																
Treasury Related Expenses																
Interest Expense (3)	\$ -	\$	-	\$ -	\$ -	\$ -	\$	19,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,926	\$	39,853
Bond Retirement (3)	-		-	-	-	-		-	-	-	-	-	-	-		-
Investment Income (4)	(14)		(13)	(13)	(13)	(14)		(14)	(14)	(13)	(13)	(13)	(14)	(14)		(162)
Treasury Services (5)	41		40	40	40	40		41	41	41	40	41	41	41		487
Subtotal Treasury Related	\$ 27	\$	27	\$ 27	\$ 27	\$ 26	\$	19,954	\$ 27	\$ 28	\$ 27	\$ 28	\$ 27	\$ 19,953	\$	40,178
Variable Costs	-			-	-	-		-	-	-	-	-	-	40		40
Restoration / Demolition	142		143	142	143	142		143	142	143	142	143	142	143		1,710
Fixed Costs	65		65	65	65	65		65	64	65	64	65	65	65		778
Total Disbursements	\$ 234	\$	235	\$ 234	\$ 235	\$ 233	\$	20,162	\$ 233	\$ 236	\$ 233	\$ 236	\$ 234	\$ 20,201	\$	42,706
Ending Balance	\$ 2,766	\$	2,531	\$ 2,297	\$ 2,490	\$ 2,257	\$	2,593	\$ 2,787	\$ 2,551	\$ 2,318	\$ 2,510	\$ 2,276	\$ 3,000	\$	3,000

- (1) BPA is billed, through the Direct Payment Agreements, one month in advance for the following month's expenses.
- (2) Funding will be from BPA Restoration Trust Fund.
- (3) Budget assumes \$193.105 million bond principal will mature in FY 2026. Of this, \$193.105 million will be extended.
- (4) Includes interest earned on cash holdings and from investments. Earnings are transferred to the Revenue Fund. Investment income earnings rates are forecasted to average 3.00%
- (5) Includes all non-interest costs of banking, debt, internal labor and overheads.

(End of Project 1 Report)

Fiscal Year 2026 Project 3 Annual Budget



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Summary

Project 3 was officially terminated in June 1994, and the transfer of the project site to the Satsop Redevelopment Project was completed in fiscal year 2000.

The Fiscal Year (FY) 2026 Annual Budget for Project 3 has been prepared by Energy Northwest in accordance with Board of Directors' Resolution No. 2202, the Project Agreement, and the Net Billing Agreements. This budget includes all costs and funding requirements associated solely with the outstanding debt on Project 3, as no other costs are incurred for this project.

- The total cost for FY 2026 is estimated at \$28,758,000 (Table 1).
- The total funding requirements for FY 2026 amount to \$46,891,000 (Table 4).
- Bonneville Power Administration (BPA) directly pays these funding requirements on a monthly basis under the Direct Pay Agreements.

As a result, net billing requirements are reduced to zero, eliminating direct payment obligations for project participants under the Net Billing Agreements. While the Net Billing Agreements remain in place, BPA's direct payments effectively nullify participant billing. However, under the Direct Pay Agreements, Energy Northwest retains the authority to bill each participant for its share of project costs should BPA fail to make a scheduled payment.

A comparison of the FY 2026 budget has been conducted against the original FY 2025 budget to analyze financial trends and variations.

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Table 1 Summary of Costs (Dollars in Thousands)

	FY 2026	Original FY 2025	
Description	Budget	Budget	Change
Interest Expense (1)	\$ 46,564	\$ 47,243	\$ (679)
Amortized Financing Costs (2)	(18,133)	(18,128)	(5)
Investment Income (3)	(160)	(147)	(13)
Treasury Services (4)	 487	 461	26
Total	\$ 28,758	\$ 29,429	\$ (671)

Assumptions

- (1) Budget Assumes \$175.390 million bond principal will mature in FY 2026. Of this, \$175.390 million will be extended.
- (2) The amortized financing costs are driven by the amortization of the premiums on bonds.
- (3) Includes interest earned on cash holdings and from investments. Earnings are transferre to the Revenue Fund. Investment income earnings rates are forecasted to average 3.00%.
- (4) Includes all non-interest costs of banking, debt, internal labor and overheads.

Table 2 Summary of Full Time Equivalent Positions (1)

<u>Description</u>	FY 2026 Budget	Original FY 2025 Budget	Change
Treasury Related	1 _	1	

(1) Includes allocations of corporate full time equivalent positions.

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Table 3
Cost-to-Cash Reconciliation

(Dollars in Thousands)

Description	F	Y 2026 Total Cost	on-Cash Items	N	Ion-Cost Items	_	ferred n Req'ts	_	or Year's imitments	FY 2026 Total Cash
Treasury Related Expenses Interest Expense (1) Bond Retirement (1) Amortized Financing Costs Investment Income Treasury Services	\$	46,564 - (18,133) (160) 487	- - 18,133 - -	\$	- - - -	\$		\$		\$ 46,564 - - (160) 487
Subtotal Treasury Related	\$	28,758	\$ 18,133	\$	-	\$	-	\$	-	\$ 46,891
Total Funding Requirements	\$	28,758	\$ 18,133	\$	-	\$	-	\$	-	\$ 46,891

⁽¹⁾ Budget assumes \$175.390 million bond principal will mature in FY 2026. Of this, \$175.390 million will be extended.

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Table 4
Annual Budget
Statement of Funding Requirements

(Dollars in Thousands)

<u>Description</u>		FY 2026 Budget		Original FY 2025 Budget		Change
Treasury Related Expenses Interest Expense (1) Bond Retirement (1) Investment Income (Revenue) Treasury Services	\$	46,564 - (160) 487	\$	47,243 - (147) 461	\$	(679) - (13) 26
Total Funding Requirements	\$	46,891	\$	47,557	\$	(666)
Funding Sources Net Billing/BPA Direct Payments Total Funding Sources	\$ \$	46,891 46,891	\$ \$	47,557 47,557	\$ \$	(666) (666)

⁽¹⁾ Budget Assumes \$175.390 million bond principal will mature in FY 2026. Of this, \$175.390 million will be extended.

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Table 5

Monthly Statement of Funding Requirements - Revenue Fund
(Dollars in Thousands)

														FY2026
Description	Jul	Aug	Sep	,	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Beginning Balance	\$ 3,000	\$ 2,973	\$ 2,9	946	\$ 2,919	\$ 2,892	\$ 2,864	\$ 3,002	\$ 2,974	\$ 2,946	\$ 2,918	\$ 2,891	\$ 2,864	\$ 3,000
Receipts														
BPA Direct Payments (1)	\$ -	\$ -	\$	-	\$ -	\$ -	\$ 23,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,445	\$ 46,891
Total Receipts	\$ -	\$ -	\$	-	\$ -	\$ -	\$ 23,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,445	\$ 46,891
Disbursements														
Treasury Related														
Interest Expense (2)	\$ -	\$ -	\$	-	\$ -	\$ -	\$ 23,282	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,282	\$ 46,564
Bond Retirement (2)	-	-		-	-	-	-	-	-	-	-	-	-	\$ -
Investment Income (Revenue)	(13)	(13)		(13)	(13)	(13)	(15)	(13)	(13)	(13)	(13)	(13)	(15)	\$ (160)
Treasury Services	40	40		40	40	41	41	41	41	41	40	40	42	\$ 487
Total Disbursements	\$ 27	\$ 27	\$	27	\$ 27	\$ 28	\$ 23,308	\$ 28	\$ 28	\$ 28	\$ 27	\$ 27	\$ 23,309	\$ 46,891
Ending Balance	\$ 2,973	\$ 2,946	\$ 2,9	919	\$ 2,892	\$ 2,864	\$ 3,002	\$ 2,974	\$ 2,946	\$ 2,918	\$ 2,891	\$ 2,864	\$ 3,000	\$ 3,000

⁽¹⁾ BPA is billed, through the Direct Payment Agreements, one month in advance for the following month's expenses.

⁽²⁾ Budget assumes \$175.390 million bond principal will mature in FY 2026. Of this, \$175.390 million will be extended.

(End of Project 3 Report)

Fiscal Year 2026 Business Development Fund Annual Budget



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Summary

The Business Development Fund (BDF) was established by Executive Board Resolution No. 1006 in April 1997 to hold, administer, disburse, and account for Energy Northwest's costs and revenues associated with new energy-related business opportunities. The BDF is structured as an enterprise fund, supporting various business initiatives while ensuring financial sustainability and strategic growth.

Fund Management & Structure

The BDF budget is organized into distinct business sectors, each encompassing one or more programs that operate as unique business activities. Financial performance is tracked for each program and sector through revenues, expenses, and margins. The BDF business sectors include:

- Business Support
- Energy & Professional Services
- Laboratory Services
- Nuclear Development
- O&M (Operations & Maintenance) Services
- Overhead Costs

Energy Northwest is investing in key strategic focus areas to drive innovation, sustainability, and operational excellence:

- Develop New Nuclear Advancing next-generation nuclear technologies to enhance energy reliability.
 - The majority of change within the BDF from prior years is related to nuclear development activities. The EN Site 1 project supports the LLC as a contractor in completing Tranches 2 & 3 of the project in fiscal year (FY) 2026.
- Expand Hydro and Wind O&M Services Strengthening expertise in operations and maintenance to support renewable energy growth.
- Build a New Solar Project Developing a 300-acre solar energy facility to diversify the generation portfolio.
- Enhance Joint Operating Agency Capabilities Expanding collaborative energy solutions, including:
 - Electric Vehicle Charging Stations Supporting regional electrification and clean transportation.

- Grant Funding Program Securing external funding for energy innovation and infrastructure projects.
- Information Technology & Cybersecurity Expansion Enhancing digital infrastructure to safeguard critical energy assets.
- Optimize Laboratory Services Enhancing testing, research, and analytical capabilities to support energy advancements.

Fiscal Year 2026 Budget Summary

- Total projected revenue: \$50,109,000 (Table 1)
- Reimbursable capital: \$115,000 (Table 5)
- Total funding requirements: \$44,216,000 (Table 5)
- Projected fund balance increase: \$6,008,000 (Table 5)

Budget Comparison & Strategic Outlook

A comparison of the FY 2026 budget has been conducted against the original FY 2025 budget to assess financial trends, operational efficiency, and sector performance. The BDF continues to support Energy Northwest's mission by investing in innovative energy solutions, optimizing resource allocation, and identifying new revenue-generating opportunities.

Table 1
Summary of Revenues and Expenses by Business Sector
(Dollars in Thousands)

<u>Description</u>	 FY 2026 Budget		Original FY 2025 Budget	Change
Revenues (1)				
Business Support	\$ 55	\$	55	\$ -
Energy & Professional Services	9,863		10,736	(873)
Laboratory Services	8,603		7,557	1,046
Nuclear Development	28,010		4,990	23,020
O&M Services	 3,578		3,361	 217
Total Revenues	\$ 50,109	\$	26,699	\$ 23,410
Expenses (1)				
Business Support	\$ 25	\$	27	\$ (2)
Energy & Professional Services (2)	10,516		11,185	(669)
Laboratory Services (3)	8,145		7,161	984
Nuclear Development	22,451		8,115	14,336
O&M Services (4)	3,549		3,359	190
Overhead Costs (5)	241		400	(159)
Total Expenses	\$ 44,927	\$	30,247	\$ 14,680
Net Margin	\$ 5,182	<u>\$</u>	(3,548)	\$ 8,730

- (1) Does not include capital
- (2) Includes \$331,000 in depreciation
- (3) Includes \$401,000 in depreciation
- (4) Includes \$393,000 in depreciation; \$2,000 in decommissioning
- (5) Includes \$266,000 in depreciation

Table 2

Detailed Financial Summary

(Dollars in Thousands)

<u>Description</u>	 FY 2026 Revenue	FY 2026 Cost		FY 2026 Margin
Business Support				
Co-Location Rentals	\$ 55	\$ 25	\$	30
Total Business Support	\$ 55	\$ 25	\$	30
Energy & Professional Services	 		-	
Solar Development	\$ 15	\$ 452	\$	(437)
Electric Vehicle Initatives	3,865	4,196		(331)
Support/Member Services	-	133		(133)
APPA DEED	57	57		-
EV Federal Grant	4,200	4,200		-
Workforce Development	178	177		1
Benton Co LDES Study	50	44		6
Packwood SSM Storage Study	50	42		8
Internship Program	45	35		10
Grant Funding Program	453	412		41
IT & Cyber Security Services	150	100		50
Bechtel Lab Support	 800	 668		132
Total Energy & Professional Services (1	\$ 9,863	\$ 10,516	\$	(653)
<u>Laboratory Services</u>				
Columbia Calibration Services	\$ 2,951	\$ 2,951	\$	-
Commercial Calibration Services	3,100	2,632		468
Columbia Environmental Services	2,386	2,386		-
Commercial Environmental Services	 166	 176		(10)
Total Laboratory Services (2)	\$ 8,603	\$ 8,145	\$	458
Nuclear Development				
EN Site 1 Nuclear Project Study	\$ 23,613	\$ 18,348	\$	5,265
Natrium Support	228	228		-
Westinghouse eVinci	4,169	3,752		417
New SMR Opportunities	 	 123		(123)
Total Nuclear Development	\$ 28,010	\$ 22,451	\$	5,559
O&M Services				
Horn Rapids O&M	\$ 100	\$ 496	\$	(396)
O&M New Project Development	219	219		-
Stone Creek Hydro Project	509	443		66
Tieton O&M Srvs	1,050	913		137
Portland Hydro Project	 1,700	 1,478		222
Total O&M Services (3)	\$ 3,578	\$ 3,549	\$	29
Overhead Costs				
Net Overhead Costs and Allocations	\$ 	\$ 241	\$	(241)
Total Overhead Costs (4)	\$ 	\$ 241	\$	(241)
Total	\$ 50,109	\$ 44,927	\$	5,182

Margin - () Unfavorable

Note: \$7,638,000 in BDF Business Support is allocated to Energy Services & Development programs.

⁽¹⁾ Includes depreciation of \$331,000

⁽²⁾ Includes depreciation of \$401,000

⁽³⁾ Includes depreciation of \$393,000 and \$2,000 in decommissioning

⁽⁴⁾ Includes depreciation of \$266,000

Table 3
Summary of Capital
(Dollars in Thousands)

		FV 2026	FV	2026 Budget		FY 2026		Original FY 2025	
Description				nbursable (1)		Net Budget		Net Budget	Change
Business Sector / Project									
Energy & Professional Services									
Electric Vehicle Capital	\$	-	\$	-	\$	-	\$	398	\$ (398)
PEAKS Capital		133		40		93		93	-
X-Energy Simulator Capital		75		75					
Total Energy & Professional Services	\$	208	\$	115	\$	93	\$	491	\$ (398)
Laboratory Services									
Calibration Laboratory Services	\$	401	\$	-	\$	401	\$	384	\$ 17
Environmental Laboratory Services		48				48		59	(11)
Total Laboratory Services	\$	449	\$	-	\$	449	\$	443	\$ 6
Overhead Costs		_							
MEC - ENOC - Capital	\$	25	\$		\$	25	\$	25	\$
Total Overhead Costs	\$	25	\$		\$	25	\$	25	\$ <u>-</u>
Total - Capital	<u>\$</u>	682	<u>\$</u>	115	<u>\$</u>	567	<u>\$</u>	959	\$ (392)

⁽¹⁾ Reimbursed by expected grant proceeds and/or receipts under established participants agreements.

Table 4
Summary of Full Time Equivalent Positions (1)

Description	FY 2026 Budget	Original FY 2025 Budget	Change
Laboratory Services Sector	26	25	1
Energy & Professional Services Sector	7	9	(2)
Nuclear Development	41	13	28
Indirect Support / Overhead Costs	30	19	11
O&M Services Sector	8	8	_
Total Positions	112	74	38

⁽¹⁾ Includes allocations of corporate full time equivalent positions.

Table 5 Annual Budget Statement of Funding Requirements

(Dollars in Thousands)

Description		FY 2026 Budget		Original FY 2025 Budget		Change
Funding Requirements		<u> </u>		<u> </u>		<u> </u>
Expense Requirements (1) Capital Requirements Total Funding Requirements	\$ \$	43,534 682 44,216	\$ \$	29,195 4,106 33,301	\$ <u>\$</u>	14,339 (3,424) 10,915
Funding Sources Revenues Capital Reimbursement Total Funding Sources	\$ \$	50,109 115 50,224	\$ \$	26,699 3,147 29,846	\$ \$	23,410 (3,032) 20,378
Change in Fund Balance from Operations	\$	6,008	\$	(3,455)	\$	9,463

⁽¹⁾ Expenses exclude \$1,393,000 of depreciation and decommissioning (non-cash item).

Fiscal Year 2026

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Table 6
Monthly Statement of Funding Requirements - Cash Flow (Dollars in Thousands)

																		F	Y 2026
Description	Jul	Αu	g	S	ept	(Oct	Nov	Dec	Jan	Feb	Mar	Apr	1	May	1	Jun		Total
Beginning Balance	\$ 9,502	\$ 10,	002	\$ 1	0,503	\$ 1	1,003	\$ 11,504	\$ 12,005	\$ 12,506	\$ 13,005	\$ 13,506	\$ 14,008	\$	14,508	\$	15,009	\$	9,502
Receipts																			
Revenues	\$ 4,176	\$ 4,	176	\$	4,176	\$	4,175	\$ 4,176	\$ 4,176	\$ 4,175	\$ 4,176	\$ 4,176	\$ 4,175	\$	4,176	\$	4,176	\$	50,109
Capital Reimbursement	9		10		9		10	9	10	9	10	10	10		9		10		115
Total Receipts	\$ 4,185	\$ 4,	186	\$	4,185	\$ 4	4,185	\$ 4,185	\$ 4,186	\$ 4,184	\$ 4,186	\$ 4,186	\$ 4,185	\$	4,185	\$	4,186	\$	50,224
Disbursements																			
Expense Requirements	\$ 3,628	\$ 3,	628	\$	3,628	\$:	3,627	\$ 3,628	\$ 3,628	\$ 3,628	\$ 3,628	\$ 3,627	\$ 3,628	\$	3,628	\$	3,628	\$	43,534
Capital Requirements	57		57		57		57	56	57	57	57	57	57	1	56		57		682
Total Disbursements	\$ 3,685	\$ 3,	685	\$	3,685	\$:	3,684	\$ 3,684	\$ 3,685	\$ 3,685	\$ 3,685	\$ 3,684	\$ 3,685	\$	3,684	\$	3,685	\$	44,216
Ending Balance	\$ 10,002	\$ 10,	503	\$ 1	1,003	\$ 1	1,504	\$ 12,005	\$ 12,506	\$ 13,005	\$ 13,506	\$ 14,008	\$ 14,508	\$	15,009	\$	15,510	\$	15,510

Fiscal Year 2026

(End of Business Development Report)

Fiscal Year 2026 General Business Unit Annual Budget



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Summary

The Fiscal Year (FY) 2026 Annual Budget for the General Business Unit within the Internal Service Fund outlines estimated costs associated with employee benefits, administrative expenses, organizational overhead, and general-purpose projects.

The total General Business Unit cost for FY 2026 is \$158,775,000 (see Table 1). This includes:

- Administrative and General Costs: Estimated at \$34,368,000, these costs represent corporate services such as Information Systems (IS), Human Resources (HR), and Finance (see Table 2).
- Employee Benefits: Encompassing healthcare, paid leave, employer contributions to Social Security and retirement plans, 401(k) matching, and other related expenses, these costs are estimated at \$92,154,000 (see Table 3).
- Organizational Overhead: Including at-risk compensation, tuition reimbursement, and relocation expenses, these costs total \$27,110,000 (see Table 4).
- General Purpose Projects: Comprising corporate IT initiatives, these projects are projected to cost \$5,143,000 (see Table 5).

Conclusion

The FY 2026 budget reflects a 14.6% overall increase compared to FY 2025, primarily driven by higher benefit costs and organizational overhead. These adjustments align with strategic business objectives and continued investment in corporate infrastructure to support increased staffing and inflation.

Cost allocations to individual business units are detailed in Table 6 and further illustrated in the Indirect Cost Allocation Diagram (Table 7).

Table 1
Summary of Costs
(Dollars in Thousands)

<u>Description</u>	 FY 2026 Budget	Origina FY 2025 Budget	5	Change
Administrative & General	\$ 34,368	\$ 31,962	\$	2,406
Benefits/Personal Time	92,154	80,144		12,010
Organizational Overhead	 27,110	21,242		5,868
Total O&M Costs	\$ 153,632	\$ 133,348	\$	20,284
Information Technology	\$ 5,143	\$ 5,183	\$	(40)
General Purpose Project - Capital	\$ 5,143	\$ 5,183	\$	(40)
Total Costs	\$ 158,775	\$ 138,531	\$	20,244

Table 2
Administrative & General Costs

(Dollars in Thousands)

		Original	
	FY 2026	FY 2025	
<u>Description</u>	Budget	Budget	 Change
Information Services	\$ 12,507	\$ 11,957	\$ 550
Corporate Finance	8,595	6,205	2,390
Public Affairs	2,970	2,772	198
Senior Management	3,530	3,644	(114)
Human Resources	3,611	2,623	988
Legal	951	678	273
Organizational Effectiveness	300	325	(25)
Environmental & Regulatory Programs	301	255	46
Other	 1,603	 3,503	 (1,900)
Total	\$ 34,368	\$ 31,962	\$ 2,406

Table 2A
Administrative & General Full Time Equivalent Positions

		Original	
	FY 2026	FY 2025	
<u>Description</u>	Budget	Budget	Change
Information Services	68	67	1
Corporate Finance	57	52	5
Public Affairs	11	11	-
Senior Management	7	6	1
Human Resources	28	21	7
Legal	4	3	1
Environmental & Regulatory Programs	2	2	
Total	<u>177</u>	162	15

Table 3
Employee Benefit Costs
(Dollars in Thousands)

Description		FY 2026 Budget		Original FY 2025 Budget		Change
Medical Benefits	\$	26,810	\$	20,657	\$	6,153
F.I.C.A.		14,141		12,829		1,312
Retirement:						
WA PERS Contribution		16,468		16,049		419
401(k) Match		6,512		5,037		1,475
Personal Time/Holidays		25,962		22,378		3,584
Unemployment/Disability/Other	_	2,261		1,662		599
Subtotal	\$	92,154	<u>\$</u>	78,612	<u>\$</u>	13,542
Outage	\$	_	\$	1,532	\$	(1,532)
Total	\$	92,154	\$	80,144	\$	12,010

Table 4
Organizational Overhead
(Dollars in Thousands)

<u>Description</u>		2026 dget	Original FY 2025 Budget	Change
At-Risk Compensation/Retention/ Employee Recognition	\$ 23,	446 \$	20,274	\$ 3,172
Relocation	2,	326	825	1,501
Tuition	1,	<u> 338</u>	143	1,195
Total	\$ 27,	110 \$	21,242	\$ 5,868

Table 5 General Purpose Projects (Dollars in Thousands)

			Original		
	FY 2026		FY 2025		
Description	Budget		Budget		Change
Capital Projects					
Information Technology (1)	\$ 5,143	\$	5,183	\$	(40)
Total Capital Projects	\$ 5,143	<u>\$</u>	5,183	<u>\$</u>	(40)
Expense Projects					
Information Technology (1)	\$ <u>-</u>	\$	_	\$	
Total Expense Projects	\$ 	\$		\$	_
Total General Purpose Projects	\$ 5,143	\$	5,183	<u>\$</u>	(40)

⁽¹⁾ Information Technology costs are managed centrally within Energy Northwest for the benefit of all Business Units. Items must have a useful life greater than one year, and have a procurement cost of greater than \$1,000. Internally developed software projects must be greater than \$250,000 to be capitalized.

Table 6
Business Unit Allocation of Costs

(Dollars in Thousands)

		Original	
	FY 2026	FY 2025	
Business Unit Allocations (Dollars)	Budget	Budget	Change
Project 1	\$ 525	\$ 470	\$ 55
Columbia	137,910	123,460	14,450
Project 3	119	120	(1)
Packwood	455	419	36
Nine Canyon Wind Project	1,119	963	156
Business Development Fund	13,504	7,916	5,588
Total Allocations	<u>\$ 153,632</u>	<u>\$ 133,348</u>	\$ 20,284

	FY 2026	Original FY 2025	
Business Unit Allocations (Percentages)	Budget	Budget	Change
Project 1	0.34%	0.35%	(0.01%)
Columbia	89.77%	92.59%	(2.82%)
Project 3	0.08%	0.09%	(0.01%)
Packwood	0.30%	0.31%	(0.01%)
Nine Canyon Wind Project	0.73%	0.72%	0.01%
Business Development Fund	8.78%	5.94%	2.84%
Total Allocations	<u>100.00%</u>	<u>100.00%</u>	0.00%

Note:

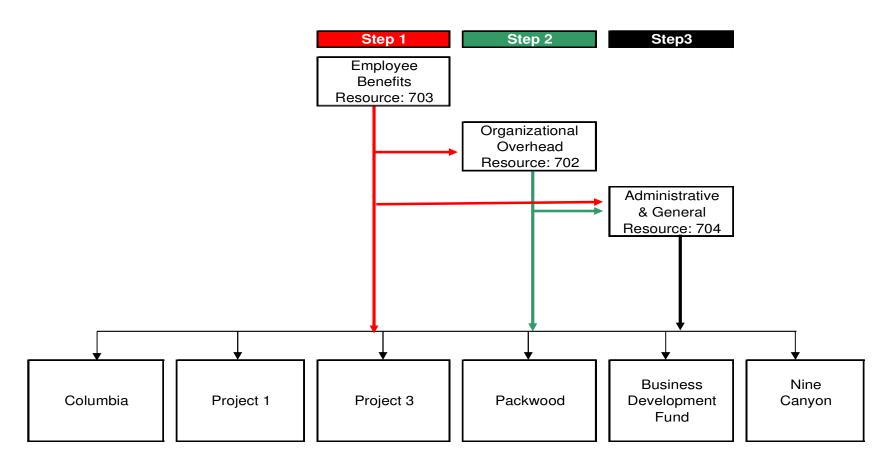
Total Business Unit Allocation dollars shown exclude non-allocated costs (General Purpose Project - Capital), thus will not agree with Table 1.

Overview of Indirect Cost Pools

The allocation of indirect costs follows a structured three-step process:

- 1. **Employee Benefits (Resource Category 703):** Covers all benefit-related costs and is allocated to business units based on regular labor expenses.
- 2. **Organizational Overhead (Resource Category 702):** Includes relocation, tuition reimbursement, and employee recognition, with costs allocated based on regular labor expenses.
- 3. Administrative & General (Resource Category 704): Encompasses corporate functions such as Finance, Legal, Public Affairs, HR, and IT. These costs are allocated to business units proportionally based on regular labor costs.

Table 7
Indirect Cost Allocation Diagram



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Fiscal Year 2026

(End of General Business Unit Report)

Fiscal Year 2026 Energy Northwest New Nuclear LLC Annual Budget



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Summary

Energy Northwest New Nuclear LLC was established in July 2024 under Executive Board Resolution No. 2164 to oversee the assets and liabilities of a potential new carbon-free nuclear project. The entity is also authorized to conduct any other lawful business or activities as approved by the Executive Board, in accordance with:

- The Washington Limited Liability Company Act
- The Operating Agreement of Energy Northwest New Nuclear LLC
- Chapter 43.52 RCW (governing joint operating agencies in Washington)

This initiative aligns with Energy Northwest's commitment to clean energy and positions the organization to lead in the development of next-generation nuclear technology to support the region's long-term energy needs.

Amazon and Energy Northwest have announced a collaboration to develop advanced nuclear technology in Washington State. This partnership aims to explore the deployment of Small Modular Reactors (SMRs) to meet the increasing energy demands of data centers and support sustainable energy initiatives.

SMRs are a type of nuclear reactor designed for modular construction, offering enhanced safety features and the ability to be deployed in diverse locations. They produce approximately 300 megawatts of electricity, compared to the 1,000 megawatts generated by traditional reactors, making them suitable for powering data centers and other energy-intensive operations.

This initiative aligns with Amazon's commitment to sustainability and its goal to power its operations with 100% renewable energy. By investing in SMR technology, Amazon seeks to secure a stable and clean energy source for its data centers, which are essential for supporting cloud services and artificial intelligence applications.

Energy Northwest, with its expertise in nuclear energy, will play a crucial role in the development and potential deployment of SMRs in the region. The collaboration reflects a broader trend among tech companies exploring nuclear power solutions to address the growing energy demands of data centers while reducing carbon emissions.

While the deployment of SMRs presents opportunities for sustainable energy, challenges such as regulatory approvals, supply chain logistics, and public perception remain. The success of this collaboration could serve as a model for integrating advanced nuclear technology into the energy strategies of large-scale tech companies.

- The total revenue: \$196,133,000 (Table1).
- The total funding requirements: \$196,133,000 (Table 3).
- The fund balance: Net zero fund balance (Table 3).

The Fiscal Year (FY) 2026 Annual Budget is presented on a cost basis and includes a cost-to-cash reconciliation illustrating the conversion of cost data to a cash basis. A comparison is made between the FY 2026 budget and the original budget issued for FY 2025.

Key Assumptions/Qualifications

- The NN SMR-01 is a capital project.
- Risk reserves total \$54.5 million.
- Tranches 2 and 3 are expected to be completed.
- Costs include Business Development Fund direct billing for staffing, ancillary support, and overhead fee.

Table 1
Summary of Revenues and Expenses by Business Sector (Dollars in Thousands)

<u>Description</u>	 FY 2026 Budget	·	Original FY 2025 Budget		Change
Revenues Total Revenues	\$ 196,133	<u>\$</u>	140,690	<u>\$</u>	55,443
Expenses Total Capital Requirements	\$ 196,133	<u>\$</u>	140,690	<u>\$</u>	55,443
Net Margin	\$ 	\$		\$	

Includes capital

Table 2

Detailed Financial Summary

(Dollars in Thousands)

Description	 Y 2026 evenue	-	Y 2026 Requirements	 FY 2026 Margin
NN-SMR01 Total NN-SMR01	\$ 196,133	\$	196,133	\$ _

Margin - () Unfavorable Includes capital

Table 3 Annual Budget Statement of Funding Requirements

(Dollars in Thousands)

<u>Description</u>	 FY 2026 Budget	Original FY 2025 Budget	Change
Funding Requirements			
Capital Requirements	\$ 196,133	\$ 140,690	\$ 55,443
Total Funding Requirements	\$ 196,133	\$ 140,690	\$ 55,443
Funding Sources			
Revenues	\$ 196,133	\$ 140,690	\$ 55,443
Total Funding Sources	\$ 196,133	\$ 140,690	\$ 55,443

Table 4
Monthly Statement of Funding Requirements (Cash Flow)
(Dollars in Thousands)

													FY 2026
Description	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Beginning Balance	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930
Receipts													
Revenues	\$ 16,253	\$ 16,352	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,352	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,352	\$ 196,133
Total Receipts	\$ 16,253	\$ 16,352	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,352	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,352	\$ 196,133
Disbursements													
Capital Requirements	\$ 16,253	\$ 16,352	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,352	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,352	\$ 196,133
Total Disbursements	\$ 16,253	\$ 16,352	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,352	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,353	\$ 16,352	\$ 196,133
Ending Balance	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930	\$ 16,930

Energy	Northwest	New	Nuclear	LLC
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Fiscal Year 2026

(End of Energy Northwest New Nuclear LLC Report)

Administrative & General: Administrative and management services (previously called Corporate Programs), including IT, HR, and finance.

Allocation: Distribution of indirect overhead costs across business units.

Amortization: Matching costs with revenue over time; used for financing costs related to bond issuance.

Annual Budget: Financial resources allocated for a project within a fiscal year.

Baseline Costs: Core costs of the Columbia Generating Station, excluding project-specific expenses.

Billing Statements: Notifications of cost shares to project participants.

Bond Proceeds & Resolution: Funds from bond issuance and regulations governing project financing.

BPA Direct Pay Agreements: Agreement for Bonneville Power Administration (BPA) to pay all Net Billed Project costs directly to Energy Northwest.

Business Development Fund (BDF): A fund for new energy-related business opportunities.

Capital Costs & Additions: Investments in plant improvements, modifications, and equipment.

Construction & Bond Retirement Funds: Dedicated funds for construction and debt payment.

Cost-to-Cash Reconciliation: Transition from cost data to cash and funding requirements.

Debt Service: Payments for bond interest and principal redemption.

Decommissioning: Dismantling and site restoration after Columbia Generating Station's 60-year operational life.

Depreciation: Allocation of asset value over its service life.

Escalation: Expected future cost increases.

Fiscal Year: July 1 to June 30, aligned with Energy Northwest's accounting cycle.

Fixed vs. Controllable Costs: Fixed costs are unavoidable, while controllable costs include operations, maintenance, and overhead.

Fund & Funding Requirements: Financial pools established by bond resolutions and cash needed for operations.

General Business Unit: Internal clearing account for multi-project costs.

Generation Taxes & Privilege Taxes: Levied on energy production based on state regulations.

Incremental & Indirect Costs: Variable costs tied to production vs. allocated intermediate costs.

Net Billing: BPA reimburses project participants for costs under power sales agreements.

Nuclear Fuel Amortization & Inventory: Cost of nuclear fuel spread over use and inventory for future needs.

Operating & Original Budget: Day-to-day expenses and the starting budget for a fiscal year.

Outside Services: External assistance for specialized tasks, like legal or engineering support.

Risk Reserve: Budget set aside for unforeseen events.

Spent Fuel Disposal Fee: Payment to the U.S. DOE for nuclear waste management.

Strategic Planning: Long-term vision and planning approved by the Executive Board.

