

Sid Morrison

Executive Board Chair

Mark Reddemann

Chief Executive Officer

The Right People

The Right Picture

Nuclear Excellence
Safe, Reliable, Predictable

Organizational Excellence
Predictable
Teamwork
Accountable
Learning Organization

Operational Excellence
Safety
Configuration Control
Teamwork

Training Excellence
Teamwork
Effective
Accountable
Model

Equipment Excellence
Zero Tolerance
Reliable
Predictable
Pride

Individual Excellence

Accident Free

Control Dose

Event Free

Meeet Commitments

Attend Training

No Rework

Enablers of Excellence

Qualified Workers

Job Planning / Preparation

Procedures / Work Instructions

Verification / Validation

Supervisor Oversight

Worker Practices

The Right Process

The Right Coaching

140001



Accomplishments - Safety

- **Licensee Response Column**
 - best NRC oversight category
- **2013 Workplace Safety Award**
 - Assoc. of Wash. Business
- **1,513 days** **13 million hours**
 - no lost-time injury

Accomplishments - Reliability

- **350,000 MWh**
 - Nine Canyon & Packwood FY14
- **99.34% and 100% adjusted availability**
 - Nine Canyon & Packwood
- **50 years**
 - Packwood

Accomplishments - Reliability

- **9.8 million MWh**
 - Columbia FY14
- **30 years**
 - Columbia

Accomplishments – Cost-effective

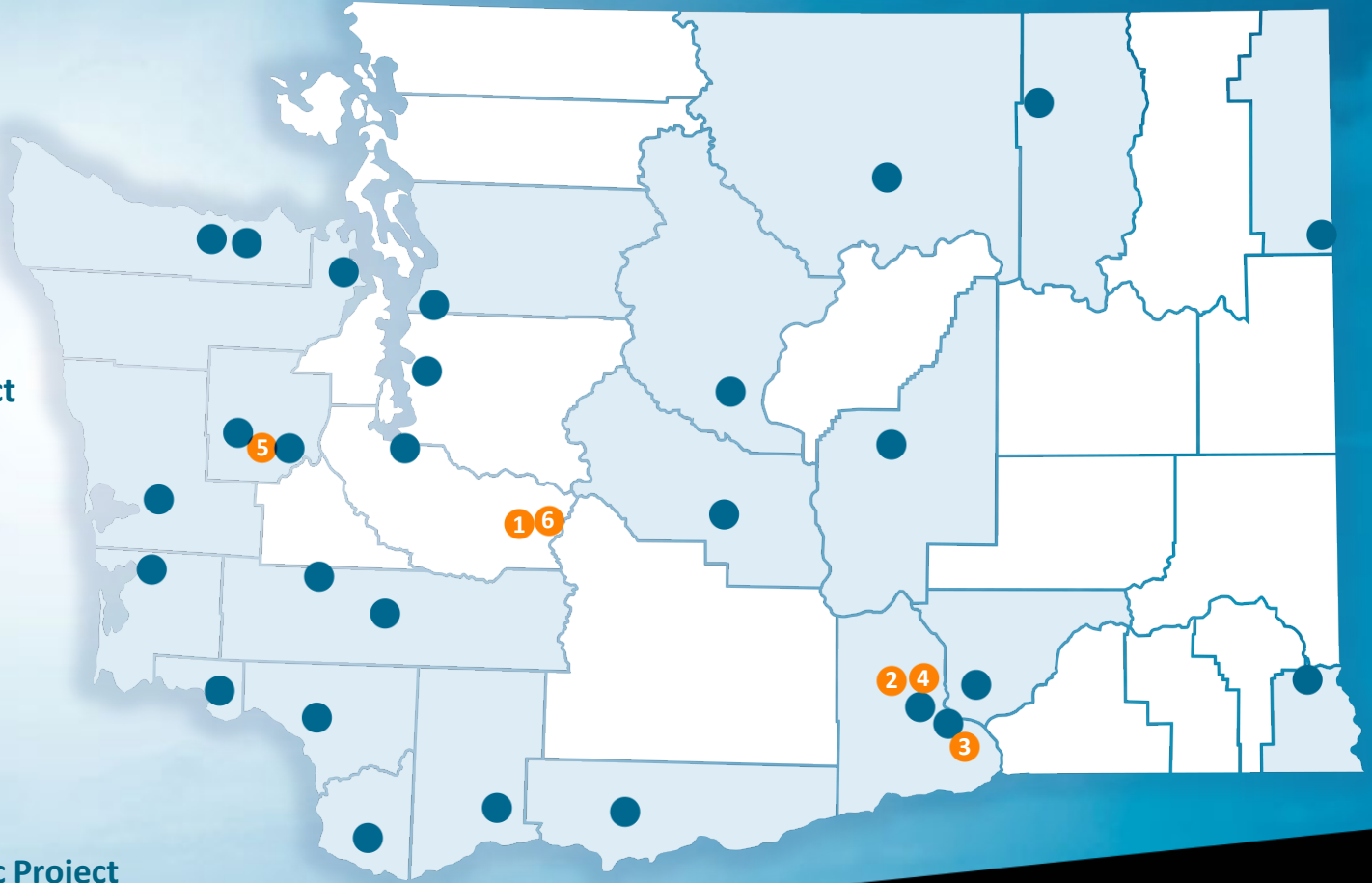
- **18% cost of power decrease**
 - Columbia FY14
- **Under budget**
 - FY14
- **Hundreds of millions in rate case savings**
 - Regional cooperation debt refinancing
- **\$88 million savings**
 - Uranium contracts

Executive Board Governance Model



The Governance Model foundation is based on the guiding principles of strategic, intrusive, accountable leadership.

Members & Projects



- 1 Packwood Lake Hydroelectric Project
- 2 Columbia Generating Station
- 3 Nine Canyon Wind Project
- 4 White Bluffs Solar Station
- 5 Olympic View Generating Station
- 6 Tieton Hydroelectric Project

JOA Benchmarking



- 1** Utah Associated Municipal Public Power Systems
Salt Lake City, UT
- 2** Platt River Power Authority
Ft. Collins, CO
- 3** Nebraska Public Power District
Columbus, NE
- 4** Municipal Electric Authority of Georgia
Atlanta, GA

Mission

Provide our public power members and regional ratepayers with safe, reliable, cost-effective, responsible power generation and energy solutions